

UNITED STATES  
SECURITIES AND EXCHANGE COMMISSION  
Washington, D.C. 20549

**FORM 6-K**

**REPORT OF FOREIGN PRIVATE ISSUER**  
Pursuant to Rule 13a-16 or 15d-16  
under the Securities Exchange Act of 1934

For the Month of July, 2022

Commission File Number: 001-37668

**FERROGLOBE PLC**  
(Name of Registrant)

5 Fleet Place  
London, EC4M7RD  
(Address of Principal Executive Office)

Indicate by check mark whether the registrant files or will file annual reports under cover of Form 20-F or Form 40-F.

Form 20-F

Form 40-F

Indicate by check mark if the registrant is submitting the Form 6-K in paper as permitted by Regulation S-T Rule 101(b)(1):

Indicate by check mark if the registrant is submitting the Form 6-K in paper as permitted by Regulation S-T Rule 101(b)(7):

---

**Virtual Investor Day**

Ferroglobe PLC held a virtual investor day on Tuesday, July 12, 2022. The slides used during the presentation are available on the Company's website and are set forth in the attached exhibit, which is being furnished herewith.

**Exhibit**

Reference is made to the exhibit attached hereto.

---

**SIGNATURES**

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized.

Date: July 12, 2022  
FERROGLOBE PLC

by /s/ Marco Levi

---

Name: Marco Levi

Title: Chief Executive Officer (Principal Executive Officer)

---



**FerroGlobe**

**Investor Day**

**July 12<sup>th</sup>, 2022**

---

## DISCLAIMER

### *Forward Looking Statements*

This presentation contains forward looking statements. These forward looking statements include, but are not limited to, all statements other than statements of historical facts contained in this presentation, including, without limitation, those regarding our future financial position and results of operations, our strategy, plans, objectives, goals and targets, future developments in the markets in which we operate or are seeking to operate or anticipated regulatory or other changes in the markets in which we operate or intend to operate. In some cases, you can identify forward looking statements by terminology such as "anticipate", "believe", "could", "estimate", "expect", "forecast", "guidance", "intends", "likely", "may", "plan", "potential", "predicts", "seek", "will" and words of similar meaning or the negative thereof.

By their nature, forward looking statements involve risks and uncertainties because they relate to events and depend on circumstances that may or may not occur in the future. Forward looking statements speak only as of the date of this presentation and are not guarantees of future performance and are based on numerous assumptions. Our actual results of operations, financial condition and the development of events may differ materially from (and be more negative than) those made in, or suggested by, the forward-looking statements in this presentation. Except as required by law, we do not undertake any obligation to update any forward-looking statements to reflect events or circumstances after the date hereof or to reflect anticipated or unanticipated events or circumstances.

Investors should read the section entitled "Item 3 D - Risk Factors" and the description of business in the section entitled "Item 4 - Information on the Company", each in our Annual Report on Form 20-F for the fiscal year ended December 31, 2021, filed with the Securities and Exchange Commission, for a more complete discussion of the risks and factors that could affect us.

### *Non-GAAP Financial Information*

This presentation also includes certain non-GAAP financial measures, including adjusted EBITDA, adjusted EBITDA margin, adjusted net profit, adjusted profit per share, working capital and net debt.

Non-GAAP financial measures are not measurements of our performance or liquidity under IFRS as issued by IASB and should not be considered alternatives to operating profit or profit for the period or any other performance measures derived in accordance with IFRS as issued by the IASB or any other generally accepted accounting principles or as alternatives to cash flow from operating, investing or financing activities. The company has included these financial metrics to provide supplemental measures of its performance. The Company believes these metrics are important and useful to investors because they eliminate items that have less bearing on the Company's current and future operating performance and highlight trends in its core business that may not otherwise be apparent when relying solely on IFRS financial measures.

## TODAY'S PRESENTERS



**Javier Lopez Madrid**  
Executive Chairman



**Marco Levi**  
Chief Executive Officer



**Beatriz Garcia-Cos**  
Chief Financial Officer



**Benjamin Crespy**  
Chief Operating Officer



**Benoist Ollivier**  
Chief Technology and Innovation  
Officer; Deputy CEO



**Craig Arnold**  
Chief Commercial Officer



**Gaurav Mehta**  
President, North America  
EVP – Investor Relations and  
Corporate Strategy

## TODAY'S AGENDA

 Opening Remarks	Javier Lopez Madrid
 Introduction to Ferroglobe	Marco Levi
 Driving Change	Marco Levi
 Dynamic Operating Model	Benjamin Crespy
 Bolstering Competitiveness *	Benoist Ollivier
 Customer Value Proposition	Craig Arnold
 Financial Performance	Beatriz Garcia-Cos
 Closing *	Marco Levi

---

\* Presentation followed by Q&A session



## OPENING REMARKS

---



## PREVIEW OF KEY MESSAGES

- Sound business with a **clear need for change in how we integrate and operate**
  - **Current management** writing a new and exciting story for the Company
  - **Structural change** within the company and within the industry
  - **Emergence of a stronger and safer Ferrolobe** which continues its transformation journey
  - Dynamic platform which is **poised to benefit from evolving customer preferences**
  - Focus on delivering **strong results through the cycle** to drive value creation
  - Immediate term, **turnaround strategy ahead of schedule** and exceeding financial targets
  - **Advancing the decarbonization journey**, with clear objectives and a robust plan
  - **Financial discipline with strong cash flow generation** and clear near-term capital priorities
-



## INTRODUCTION TO FERROGLOBE

---

## FERROGLOBE IS A LEADING GLOBAL PLAYER FOR ADVANCED MATERIALS



- **Market leadership** in an attractive industry  
*100+ year history with generations of technical know-how*
- Servicing customers with our unique **operational footprint**  
*25 operating facilities across 5 continents*
- Attractive and unique **product portfolio**  
*Critical input servicing highly diversified set of end markets*
- Track record of **innovation**  
*Enabling the next generation of critical materials and products*
- **Robust transformation** aimed at turning around the company and driving sustainable growth

## WE PRODUCE A UNIQUE COMBINATION OF VALUE-ADDED METALS AND FERROALLOYS

Silicon Metal



- **Critical input** for hundreds of industrial and consumer products  
*Silicon metal on the critical materials list in the E.U.*
- **No substitute** for our products  
*Mandatory to achieve certain properties*

Silicon Based Alloys



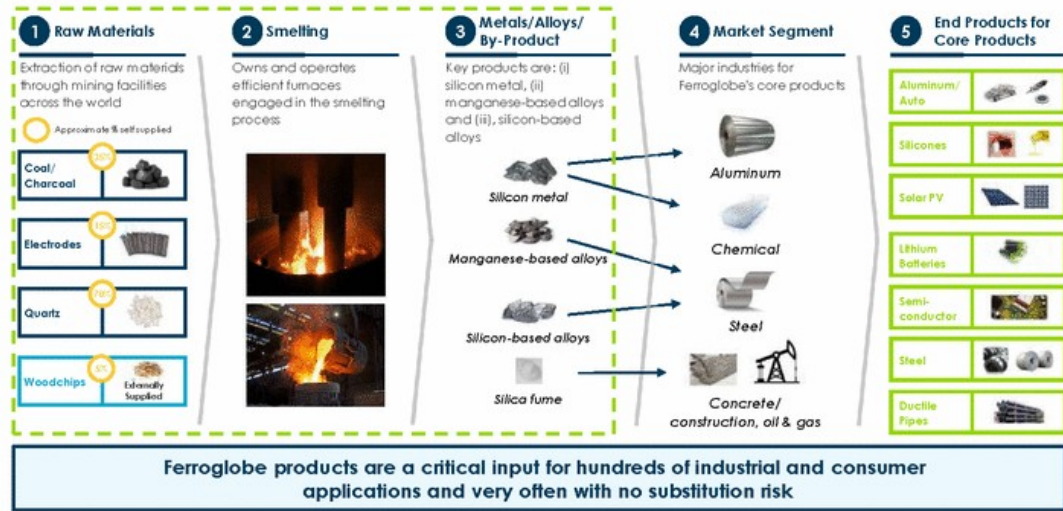
- **Attractive growth opportunities**  
*Strong near-term demand supported by megatrends*

Manganese Based Alloys



- **High barriers to entry**  
*Capital investment, technical expertise, logistics, environmental*
- **Blue-chip customers** across diversified end markets

# WE ARE AT THE FRONT END OF AN ATTRACTIVE VALUE CHAIN ACROSS DIVERSIFIED END MARKETS



## WE OFFER EXPOSURE TO AN ATTRACTIVE AND DIVERSE SET OF END MARKETS AND APPLICATIONS

### Energy Transition



### Computing



### Healthcare



### Personal Care



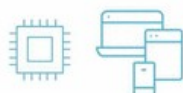
### Green Mobility



### Transportation



### Electronics/ Communication



### Agriculture



### Construction/ Homebuilding



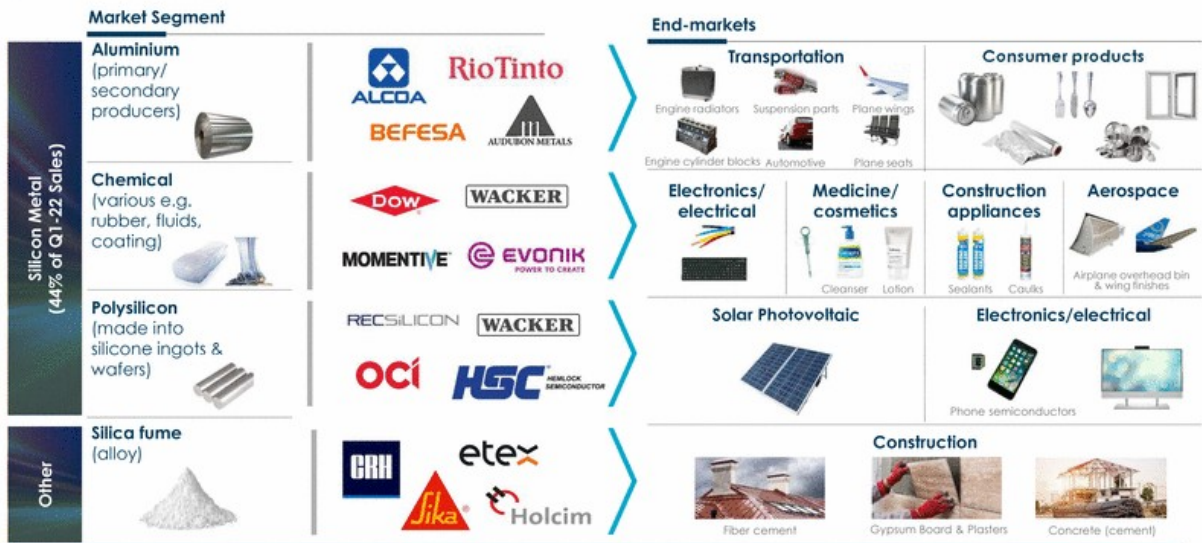
### Machinery



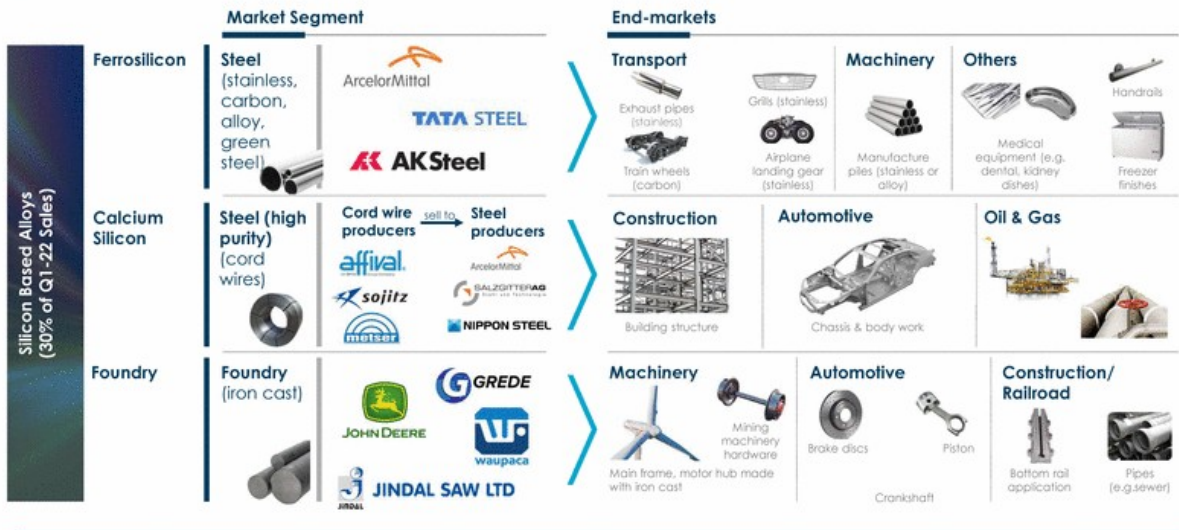
### Oil and Gas



# OUR SILICON METAL GOES INTO HUNDREDS OF ESSENTIAL CONSUMER AND INDUSTRIAL PRODUCTS



# SILICON-BASED ALLOYS ARE IRREPLACEABLE IN A NUMBER OF STEEL AND FOUNDRY END MARKETS





# OUR MANGANESE-BASED ALLOYS ARE ALSO VITAL INPUT FOR VARIOUS STEEL APPLICATIONS



# GLOBAL TRENDS SUPPORT ROBUST DEMAND; WE ARE WELL POSITIONED TO CAPITALIZE

Global trends boosting need for new advanced materials

### ONGOING TRENDS

- Population growth
- Globalization
- Urbanization
- Industrialization
- Motorization

### NEW TRENDS

**Global Climate Action**

Renewable power

Energy Efficiency

Environmental Impact

Electric Vehicles

Alternative Energy & Sustainability

**Fourth Industrial Revolution**

Technology Innovation

Battery Storage

Connectivity/IoT

Miniaturization

Consumer electronics

"Smart" Enterprise

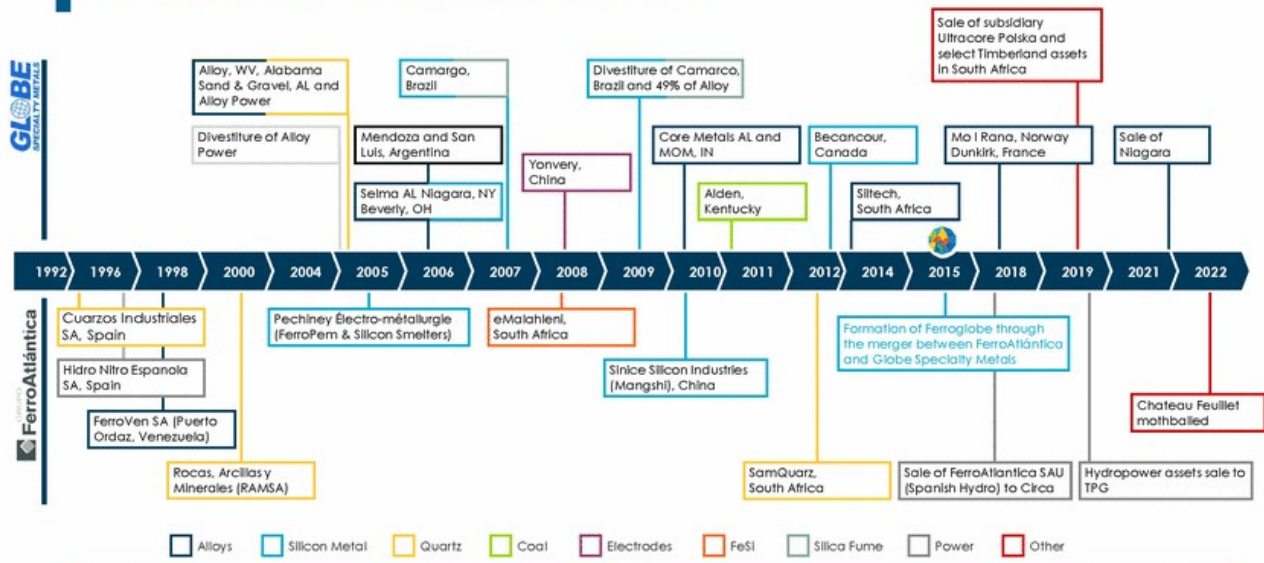
### Ferroglobe's key products benefiting from increased demand

IMPLICATIONS	FERROGLOBE END CUSTOMER PRODUCTS
<p><b>Growing middle class in China and India: consumption economy</b></p>	<p>Silicones: healthcare, cosmetics, packaging Manganese-based and silicon-based alloys: steel consumption, driven by housing growth, appliances, cars</p>
<p><b>Rest of the world infrastructure build</b></p>	<p>Manganese-based and silicon-based alloys: steel consumption, driven by infrastructure and housing growth Silicon: aluminum for cars, housing growth Silicon: Silicone sealants for construction applications Foundry alloys in pipes for water transmission</p>
<p><b>Light weighting of vehicles Electric vehicles</b></p>	<p>Silicon as alloying agent for aluminum to replace steel in vehicles Prospects for silicon and manganese-based alloys in batteries</p>
<p><b>Growing demand for solar, wind, and other sources of renewable energy</b></p>	<p>Higher consumption of silicon for polysilicon used to make solar panels Increased demand for foundry alloys from windmills</p>

# UNIQUE OPERATIONAL FOOTPRINT PERFECTLY SUITED FOR CURRENT TRENDS



# SHORT HISTORY AS FERROGLOBE, BUT LONG HISTORY AND TRACK RECORD OF STRATEGIC GROWTH



## STRATEGIC RATIONALE FOR CREATING FERROGLOBE STILL HOLDS TODAY AND WILL PROVE TO BE VALUABLE...



### Ability to adapt to evolving landscape

- Servicing global customers locally (potential shift towards on-shoring)
- Track record of product innovation
- Local captive supply of key inputs (vertical integration)



### Unique ability to service customers globally

- Strong customer penetration in the geographies where we operate
- Qualifying multiple production sites and mitigate supply disruption risks
- Potential to service Asian market

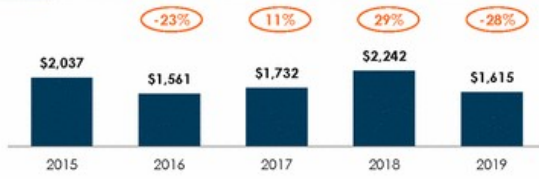


### Operating footprint optionality and flexibility

- Uniquely positioned to take advantage of current market conditions with idled capacity (restarts with minimal investment and time relative to brownfields / greenfields)

# ...HOWEVER, THERE WAS A CLEAR NEED FOR CHANGE EVIDENCED BY THE HISTORICAL PERFORMANCE

Sales (\$mm) & Year/Year Growth (%)



Adjusted EBITDA (\$mm) & EBITDA Margin (%)



Value leakage due to gaps in process and capabilities

	Creating a unified culture	Rightsizing the asset footprint	
	Rethinking commercial strategy/Focus on margin	Rethinking operational philosophy	
	Market intelligence	Systems Integration	
	Cost synergies/Rationalization	Right Blend of skills on Management Team	

## INITIAL FOCUS AREAS AIMED AT TRANSFORMING OUR COMPANY



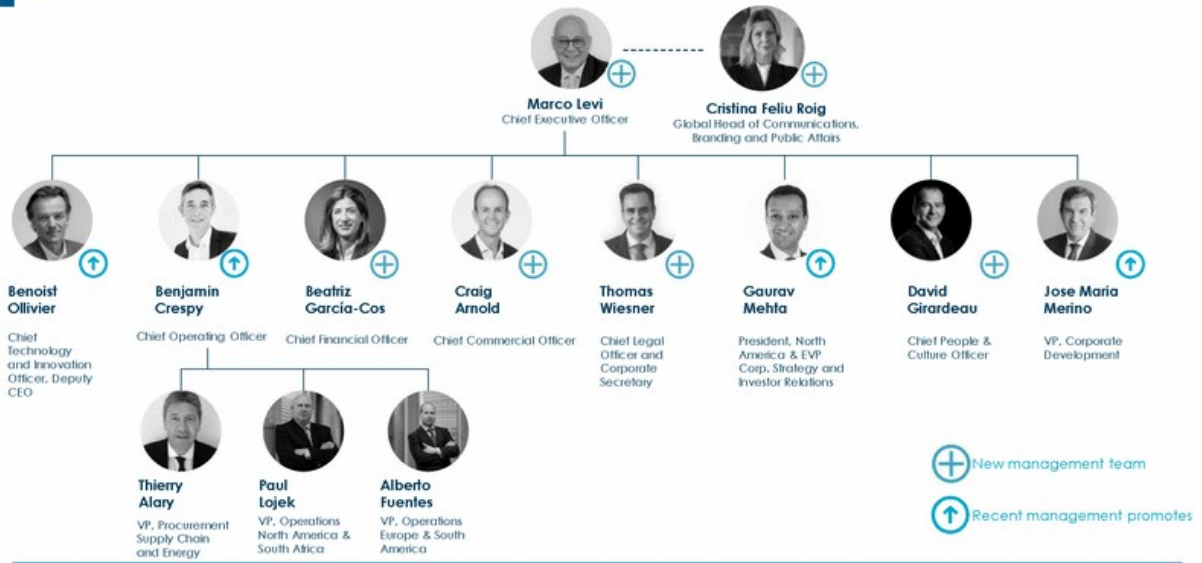


**DRIVING CHANGE**

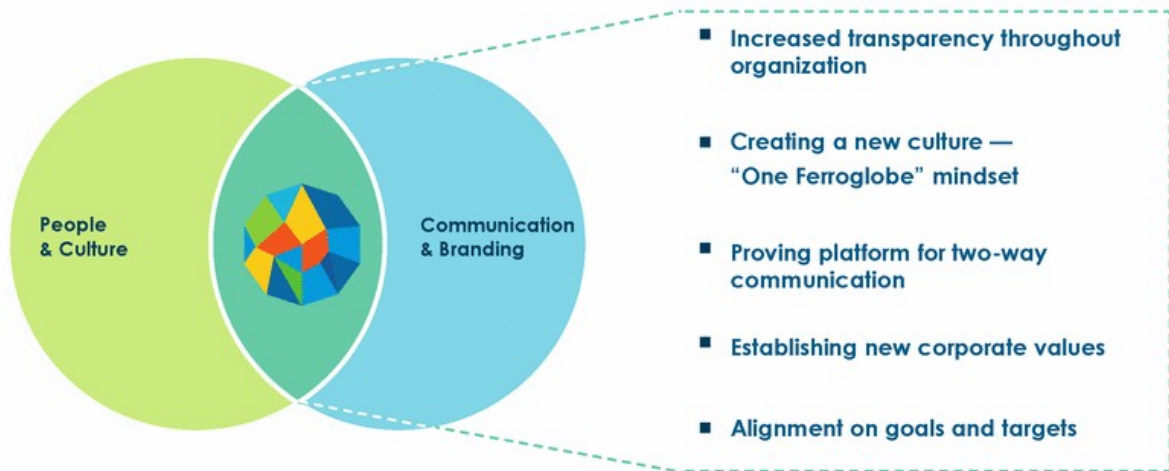
---



# A NEW MANAGEMENT TEAM THAT HAS BEEN THE LEADING FORCE BEHIND FERROGLOBE'S TURNAROUND AND OTHER EVOLVING PRIORITIES



## CREATING “ONE FERROGLOBE” CULTURE BY FOCUSING ON OUR PEOPLE



# THE NEAR-TERM STRATEGY HAS CENTERED ON STABILIZING THE BUSINESS AND STRENGTHENING THE CORE



## A COMPREHENSIVE ASSESSMENT IN 2020 LED US TO IDENTIFY KEY VALUE CREATION AREAS

1

### Maximizing top line

- a Commercial Excellence

2

### Optimizing cost and capital management

- a Footprint and Product Optimization
- b Continuous Operational Improvement
- c Centralized Procurement
- d Working Capital

3

### Organization to drive the plan

- a Operating Model Re-Design



Strategic turnaround plan is focused on ensuring competitiveness through the cycle by driving operational and financial results

## KEY VALUE CREATION AREA COMMERCIAL EXCELLENCE

### Value creation drivers and goals

- Redefining market strategy – **focusing on margins over prices**
- Deepening customer relationships and areas of **collaboration**
- Goal is to deliver a **top-tier, end to end customer experience** by deepening cross functional coordination and planning



Initial Target  
(2023):  
**\$40mm<sup>1</sup>**



Revised Target  
(2023)  
**\$50mm<sup>1</sup>**

# REDESIGNING THE APPROACH TO OPTIMIZE EACH OPPORTUNITY

## 1 Redesigning the organization

### Reallocation of sales reps

- Allocate accounts by level of priority and value at risk
- Ensure sufficient geographic coverage

### Reconstruction of customer service

- Reconstruct the backbone which supports a sound customer journey

## 2 Account management transformation

### Define target portfolio

- Classify accounts by level of priority, dedicating resources accordingly

### Create account plans

- Define "Sales & relationship plays" based on each client's needs

### Implement drumbeat and feedback loops

- Adopt right cadence (with clients & internal) & continuous improvement

## 3 New robust pricing operating model

### Forecast costs

- Forecast costs for the period of negotiated contract (typically 1Yr)

### Define profitability thresholds

- Define price thresholds based on profitability

### Link pricing governance to profitability thresholds

- Contract approval process driven by contract size & profitability

Journey has commenced and delivered immediate results in 2021 / Critical to optimize the opportunity for 2022

IT/Digital tools



Market intelligence dashboard



Contract negotiation tool



Performance dashboard

## KEY VALUE CREATION AREA FOOTPRINT OPTIMIZATION

### Value creation drivers and goals

- **Right-sized the global asset footprint to reduce overcapacities** and shutter higher cost production
- Create **“through the cycle” asset level modularity and operational flexibility** to adjust capacity in line with demand changes
- **Improved cost position** by relocating production to locations with most attractive costs



Initial Target:  
(2023)  
**\$40mm<sup>1</sup>**



Revised Target:  
(2023)  
**\$45mm<sup>1</sup>**

Note: 1 Run-rate impact on Adjusted EBITDA

## KEY VALUE CREATION AREA FOOTPRINT OPTIMIZATION

Geography	Plant	Action contemplated	Labor reduction	Opex reduction	Final outcome / rationale
	Niagara	Sale of facility	✓	✓	<b>Final outcome:</b> Completed sale
	Monzón	Furnace closure	✓	✓	<b>Final outcome:</b> Closed 2 furnaces
	Les Clavaux	Plant mothballing	✓	✓	<b>Final outcome:</b> Plant operating <b>Rationale:</b> Change in customer contract and overall economics
	Chateau-Feuillet	Plant mothballed	✓	✓	<b>Final outcome:</b> Plant mothballed
	Siltech	Sale of facility	✓	✓	<b>Status:</b> Pending



Rightsizing of the operational footprint by eliminating structurally uncompetitive capacity



## KEY VALUE CREATION AREA CONTINUOUS OPERATIONAL IMPROVEMENT

### Value creation drivers and goals

- **Leverage our technical knowledge** to improve manufacturing KPIs
- **Develop a culture of continuous improvement** at all locations
- **Become a data driven company** by introducing advanced analytical tools & methods






Initial Target:  
(2024)  
**\$55mm<sup>1</sup>**



Revised Target:  
(2024)  
**\$70mm<sup>1</sup>**

# BROAD ASSET FOOTPRINT PROVIDES A SIZEABLE OPPORTUNITY FOR EXTRACTING VALUE THROUGH THE SHARING OF BEST PRACTICES



Broad Asset Footprint 	Benchmarking KPIs 	Benefits from Knowledge Sharing 
<b>25</b> Smelting & Mining Sites	Efficiency (i.e., kWh/ton)	Cost reduction
<b>52</b> Operating Furnaces	Productivity (i.e., stoppage rates)	Efficiency improvement
<b>9</b> Countries	Optimization (i.e., Off-grades reduction)	Improved safety

## KEY VALUE CREATION AREA CENTRALIZED PROCUREMENT

### Value creation drivers and goals

- **New operating model** - centralized
- **Developed strategic planning and key category management** (e.g. mn ore, coal, energy)
- **Harmonized purchasing policies and procedures** across the Company
- Collaboration with technical partner to **identify the product/grade which provides the best value**
- **Optimize working capital**

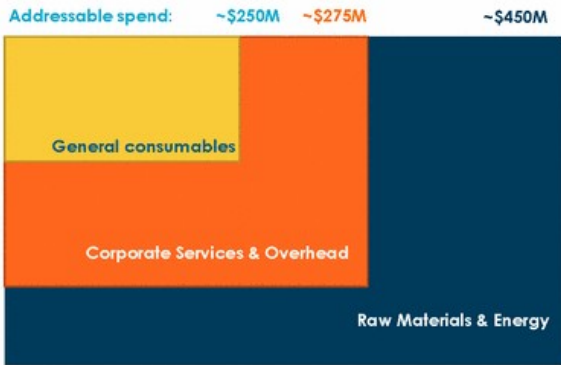


Initial Target  
(2023):  
**\$15mm<sup>1</sup>**


















Revised Target  
(2024):  
**\$30mm<sup>1</sup>**

# FOCUS ON “SPENDING BETTER” AND “BUYING BETTER” SUPPORTED BY NEW PROCESSES AND DISCIPLINES



Addressable Spend: ~\$1 billion

## Centralization is playing a key role in the transformation

Category	Before	After	What has changed
Raw materials 			Categories mgmt. centralized in Procurement
Logistics 			Road: centralized at country level Sea: centralized globally
Consumables, parts & packaging 			Global account management for key suppliers Consumables and packaging under a global category manager
Subcontracting & Facility Management 			Centralized at country level under procurement supervision
Energy 			Central coordination at Group level

Decentralized  →  Centralized

## KEY VALUE CREATION AREA WORKING CAPITAL

### Value creation drivers and goals

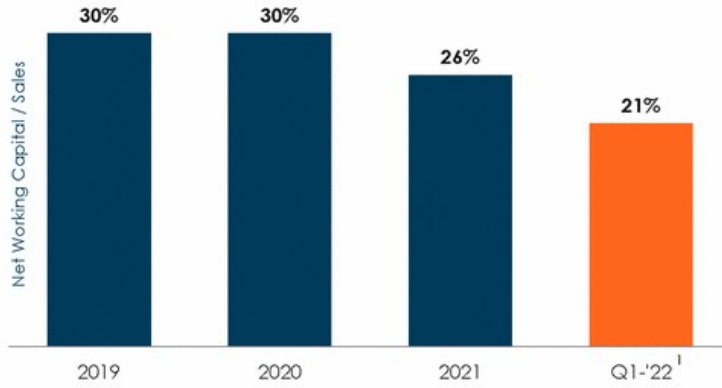
- **Identifying key metrics and setting targets for inventories, A/R and A/P**
- **Data driven** decision making
- **Collaboration** with commercial and procurement teams to review terms



Note: 1 Run-rate cash impact

# IMPLEMENTING A FOUNDATION TO OPTIMIZE WORKING CAPITAL THROUGH THE CYCLE

## Working Capital Improvements



Note: <sup>1</sup> Calculated as net working capital / annualized Q1-22 sales

## Key Actions

Inventory

- Identified **key metrics** for raw material and finished goods inventory across the platform (2021)



AR

- Detailed **account review** in combination with **commercial excellence** workstream (2021/2022)



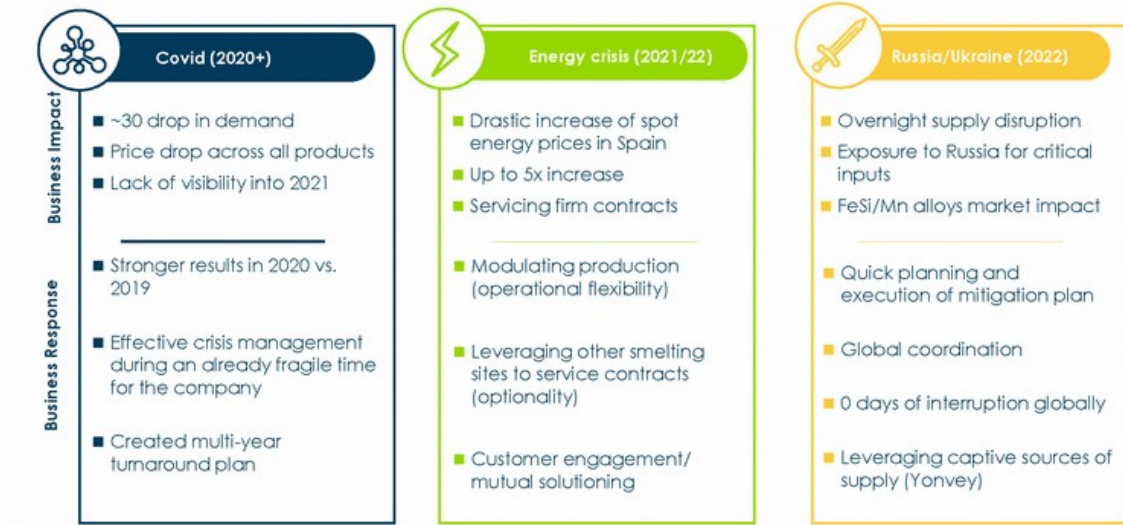
AP

- Expansion of **supplier base**
- Improvement of **accounts payable** terms in combination with **centralized procurement** effort (2022)

# DELIVERING AHEAD OF PLAN WITH NEW POCKETS OF ENHANCEMENTS BEING DISCOVERED

	Value creation area	Initial estimate: Adj. EBITDA	Revised estimate: Adj. EBITDA
01	Commercial Excellence	\$40 million	\$50 million
02	Footprint Optimization / SG&A	\$70 million	\$75 million
03	Continuous Operational Improvement	\$55 million	\$70 million
04	Centralized Procurement	\$15 million	\$30 million
		\$180 million	\$225 million
	One-off liquidity event		
05	Working Capital	\$70 million	\$90 million

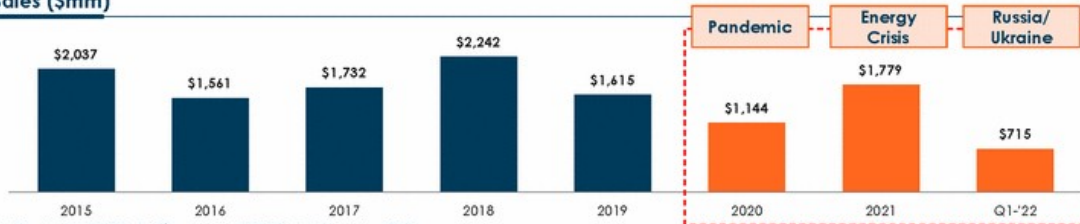
# RESILIENT BUSINESS MODEL AND FLEXIBILITY ENABLE QUICK DECISION MAKING AND EXECUTION DURING UNCERTAIN TIMES





**STRUCTURAL CHANGE WITHIN THE COMPANY, AND THE MARKET MORE BROADLY, RESULTING IN STEADY IMPROVEMENT IN OUR FINANCIAL PERFORMANCE**

**Sales (\$mm)**



**Adjusted EBITDA (\$mm) & EBITDA Margin (%)**



# RESHAPING FERROGLOBE BY ENSURING A STRONG FOUNDATION



People & Culture



Disciplines & Processes



Capabilities & Tools

A blue-tinted photograph of two people in business attire leaning over a table, looking at documents and a tablet. One person is pointing at a document with a pen. The overall scene suggests a collaborative work environment.

## DYNAMIC OPERATING MODEL

---

# WE HAVE A FIRM COMMITMENT TO HEALTH & SAFETY AND THE PIECES IN PLACE TO IMPROVE OUR PERFORMANCE



We will reinforce our H&S along three main pillars over the next 3 years:

- 01 Homogenize EH&S management system (ISO 45001 certification)
- 02 Reinforce and homogenize H&S culture
- 03 Improve risk control (e.g., practice benchmark, surveys)

## Ferrolobe Safety Objectives

**LTIFR target** at plant level, expressed in number of LTI over 2022

**100% compliance over safety audits across all sites**, assuming one audit per month per manager

**100% site leader participation in root cause analysis** in Lost Time Injury and High-Risk Incident investigations



**Our goal is 0 LTIFR by 2026**

## UNIQUE OPERATIONAL FOOTPRINT PERFECTLY SUITED FOR CURRENT TRENDS



## MARKET LEADERSHIP AND GEOGRAPHIC DIVERSIFICATION POSITION THE COMPANY FAVORABLY FOR THE FUTURE

### Silicon Metal



### Silicon-Based Alloys



### Manganese-Based Alloys



Market  
position

#1 merchant producer in the  
world (excluding China)

#1 or #2 in North America and  
Europe

#2 in Europe

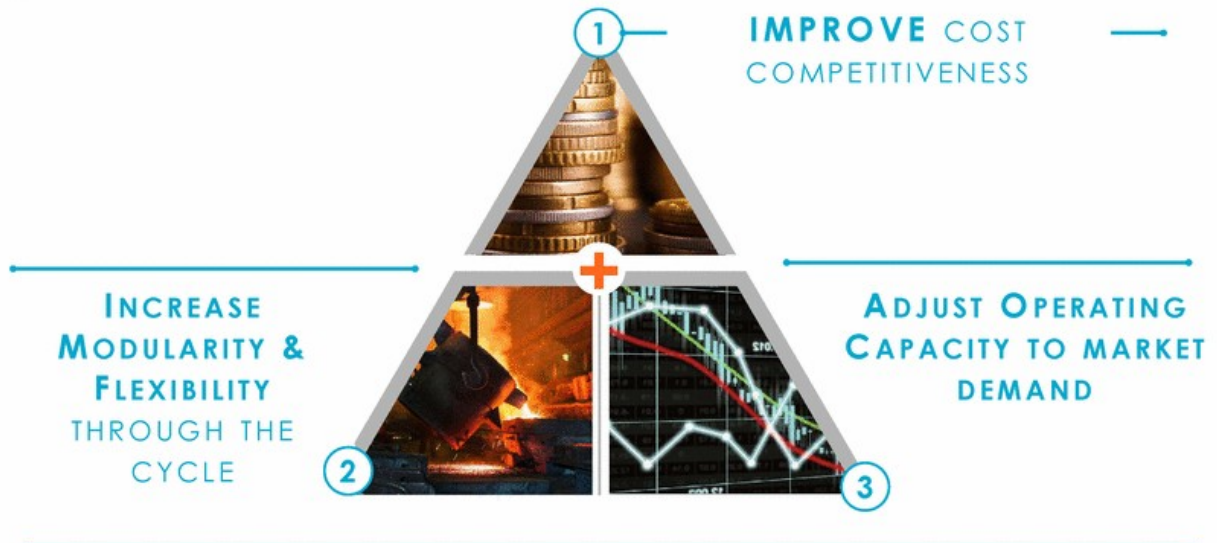
#### Capacity by Geography<sup>1, 2, 3</sup>

(000. mt)	Europe			North America	South America	South Africa	Total
	Spain	France	Norway				
Silicon metal <sup>1</sup>	43,000	141,000	-	93,000	-	-	277,000
Silicon-based Alloys	71,000	47,500	-	92,000	26,000	66,000	302,500
Manganese-based Alloys	308,000	140,000	114,000	-	-	-	562,000
<b>Total<sup>4</sup></b>	<b>422,000</b>	<b>328,500</b>	<b>114,000</b>	<b>185,000</b>	<b>26,000</b>	<b>66,000</b>	<b>1,140,500</b>

As of June 30, 2022

Notes: (1) Includes currently operating capacity; (2) Includes temporarily idled capacity (Les Clavaux, Boo, Cee); (3) Reflects 51% of joint venture interests in the U.S. and Canada; Selma restart underway and capacity of 22k (SiMe) included; (4) Excludes mothballed capacity: Polokwane (51k tons SiMe), FerroVen (90k FeSi, 35k Mn-Alloys), Spain (49.5k Mn-Alloys); Chateau-Feuillet (59.5k Si-Based Alloys)

**RIGHTSIZING THE FOOTPRINT AND CREATING OPERATIONAL FLEXILITY ARE CRITICAL FOR LONG TERM SUCCESS**



## RECENT FOOTPRINT OPTIMIZATION EFFORT RESULTED IN SIGNIFICANT IMPROVEMENTS ALONG KEY DIMENSIONS

### Right-sizing global utilization

Plant	Action performed
 Niagara	Divested/scraped
 Monzón	Permanent closure of 2 furnaces
 Chateau-Feuillet	Plant mothballed
 Les Clavaux	Remain open
 Selma	Restart of facility
 Siltech	Currently for sale

### Resulting in significantly improved cost

Increased competitiveness



Like-for-like reduction in Silicon production cost (4% for Manganese Alloys)

Increased flexibility



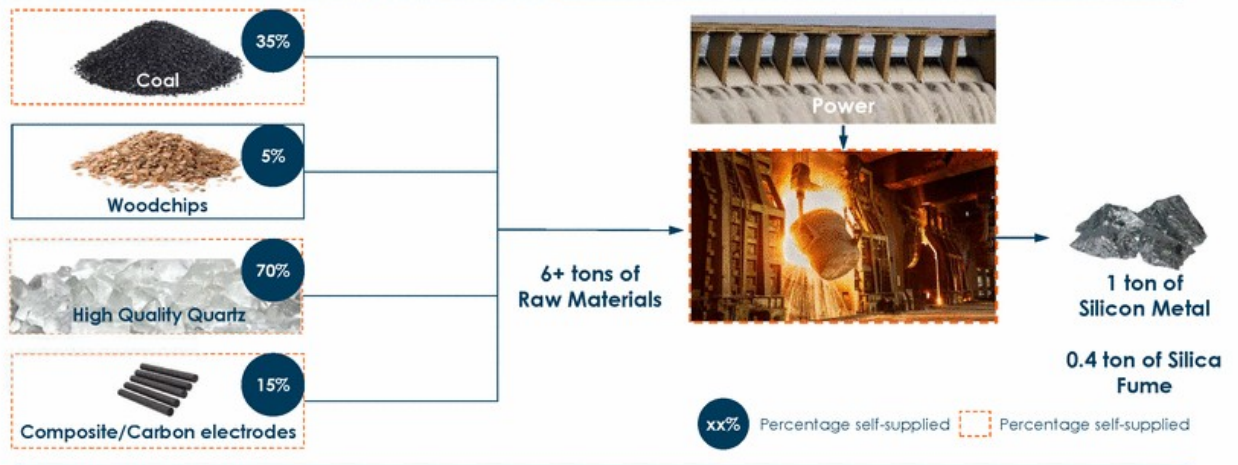
Increase in high flexibility capacity (up from ~35% before transformation)

Note: The potential restart of Polokwane, South Africa currently under review



# WE BENEFIT FROM A LOW-COST STRUCTURE BUILT UPON A VERTICALLY INTEGRATED VALUE CHAIN

## Example: Overview of Silicon Production Process



## OUR COMPETITIVE ADVANTAGE IN ENERGY

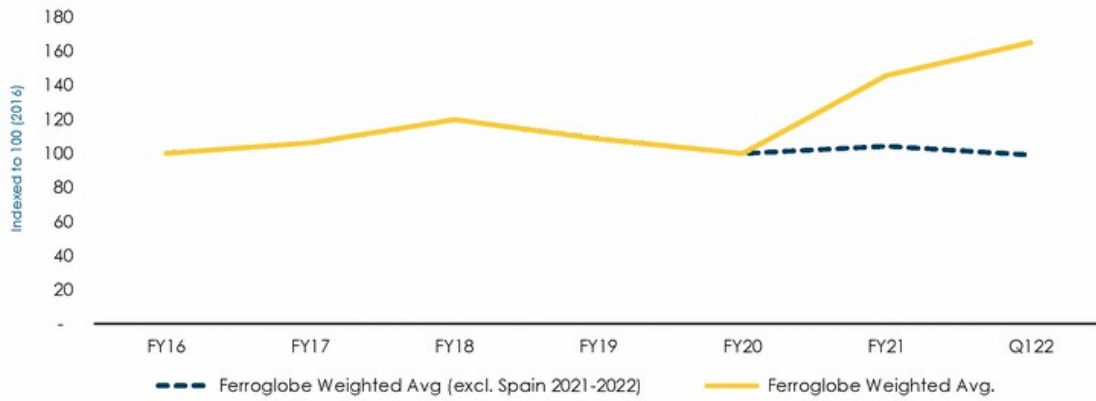
- **Plants located in competitive locations (cost and reliability)**
- **Benefiting from technical capabilities**
  - Favorable interruptibility tariff lowering global energy cost
- **100% ownership in hydro assets (France), minority ownership (Argentina)**
- **Technical performance**
  - Expertise enables us to minimize furnace energy consumption



Silicon Metal	Ferrosilicon	Mn-Based Alloys
12,000 kWh per ton of SiMe	8,500 kWh per ton of FeSi	3,500 – 4,500 kWh per ton of Mn-based alloys

Note: illustrative industry averages

## WE ARE ACTIVELY MANAGING OUR ASSET FOOTPRINT IN LIGHT OF THE ENERGY CRISIS



We are present in countries that have competitive energy sources with reliable infrastructure, and where there is significant investment in renewables

## WE HAVE A COMPETITIVE ADVANTAGE IN QUARTZ AND ORE

- **High purity Quartz (15 years of proven reserves; additional resources)**
  - Own quarries in Canada, U.S.A., Spain, and South Africa
  - Integrated operations are located close to the plants and ports
  - Cost advantage of 35-50% versus 3<sup>rd</sup> party purchases
  - Essential for next generation products (ie, battery)
- **Manganese Ore**
  - Logistical advantage (Mn alloys plants near ports)
  - Own sinter plants in Norway and France
  - In-house knowledge of various ore sources, leading to optimized mix per furnace
- **Ferromanganese slags**
  - Recycling in the Mn process to optimize technical performance
  - All products and by-products are sold or recycled in Ferroglobe



<b>Silicon Metal</b>	<b>Ferrosilicon</b>
2.5 tons of quartz per ton of SiMe	1.8 tons of quartz per ton of FeSi
<b>Ferromanganese</b>	<b>Silicomanganese</b>
2.0 tons of Mn ore per ton of FeMn	1.3 tons of Mn ore per ton of SiMn

Note: illustrative industry averages

## OUR COMPETITIVE ADVANTAGE IN CARBON SOURCES

- **Coal**
  - Primarily two coal types in Western world used for silicon/ferrosilicon metal production
  - We have captive source of one these types (Blue Gem) in the United States
  - Historically supplied all facilities in the U.S. and Canada. Currently evaluating supply to European facilities
- **Charcoal**
  - Own production in South Africa
  - Capitalizing on our experience to develop low-cost production processes in EU/N.A.
- **Woodchips**
  - Pricing leverage due to volumes purchases locally; multi-supplier strategy

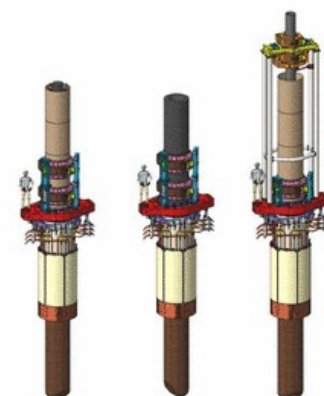


Silicon Metal	Ferrosilicon	Mn-Based Alloys
<b>Low ash coal:</b> 1.3 ton coal per 1 ton SiMe	<b>Medium ash coal:</b> 900 kg per 1 ton of FeSi	<b>Coke:</b> 400 kg per 1 ton of Mn alloy

Note: illustrative industry averages

## OUR COMPETITIVE ADVANTAGE IN ELECTRODES

- **Own technology on Composite electrodes**
  - 70% of pre-baked costs
  - key component for larger furnace design, which drives productivity
  - high thermal stress tolerance; enables interruptibility (income)
- **Integrated in Prebaked electrodes**
  - Yanvey plant in Ningxia, China
  - Phasing out dependence on Russian supply
- **Partial integration in Söderberg paste**
  - Carbon paste plant in eMalahleni and Cee (marketing agreement)



**Soderberg**   **Prebaked**   **Composite**  
 No graphite   No graphite   Contains graphite

Silicon Metal	Ferrosilicon	Mn-Based Alloys
Composite in Europe / Canada Pre-baked in U.S.	Predominantly Soderberg	Soderberg in Europe
~100 kg per ton of SiMe	~65 kg per ton of FeSi	~35 kg per per ton of Mn-Alloy

# WE HAVE SEVERAL LEVERS TO IMPROVE EFFICIENCY, INCREASE PRODUCTIVITY AND REDUCE COSTS



A blue-tinted photograph of two people in business attire sitting at a table, looking at documents. One person is pointing at a document with a pen. The image is used as a background for the top section of the page.

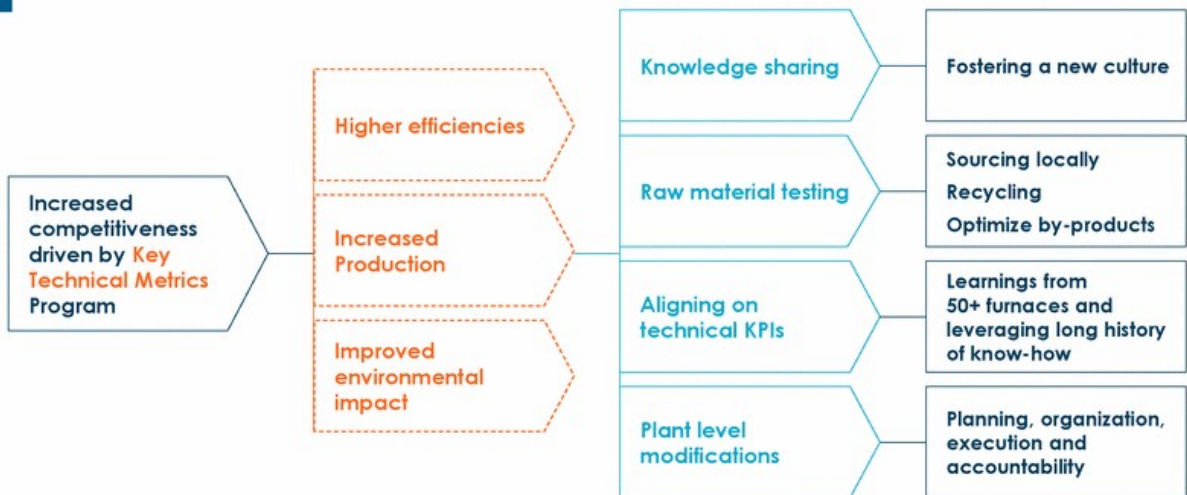
## **BOLSTERING COMPETITIVENESS**

---

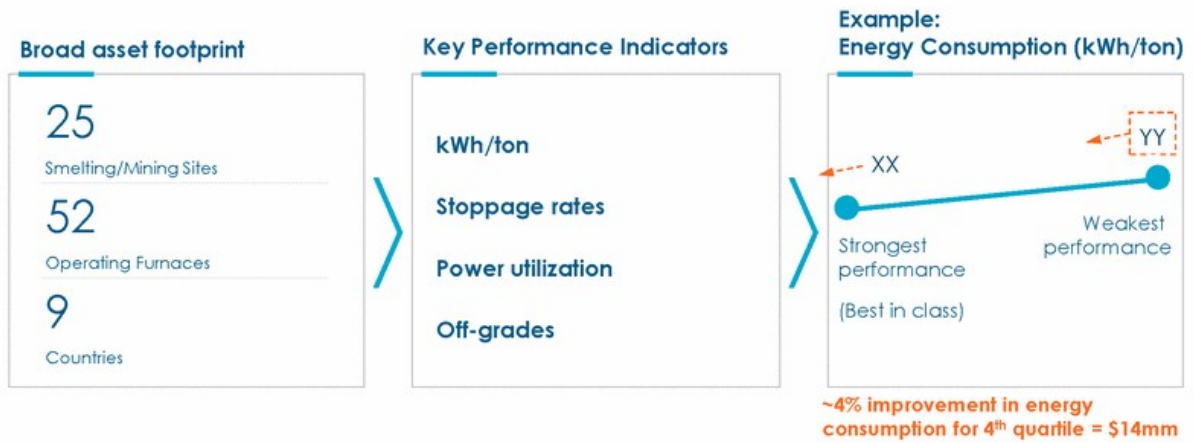


## WE ARE BOLSTERING OUR COMPETITIVENESS THROUGH VARIOUS MEANS



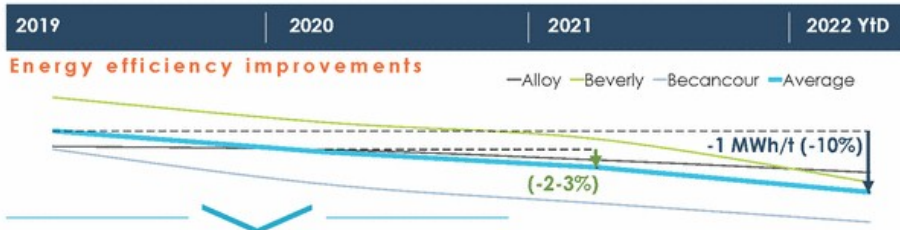


Supported by technology with a focus on data



1

# KTM PROGRAM POSITIVELY IMPACTS THE BOTTOM LINE: CASE STUDY RELATING TO NORTH AMERICAN OPERATIONS



## Variable cost silicon NA



### Success Factors

One motivated team w/ aligned objectives and targets

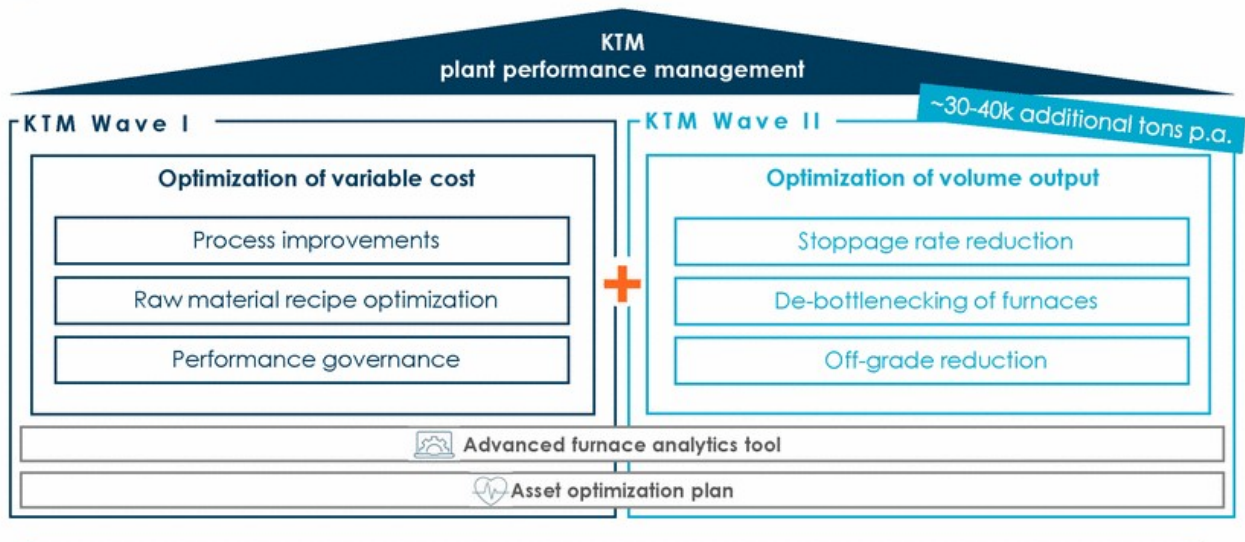
Continuous KTM trainings for capability uplift

Performance management anchored into daily operations

Focus on investments into value driving projects

1

# HOLISTIC COST AND VOLUME PERFORMANCE MANAGEMENT AIMED AT DRIVING DOWN COSTS AND LIBERATING A "HIDDEN ASSET"



# 2

## WE HAVE A LONG HISTORY OF LEADING THE INDUSTRY IN INNOVATIVE TECHNOLOGICAL SOLUTIONS

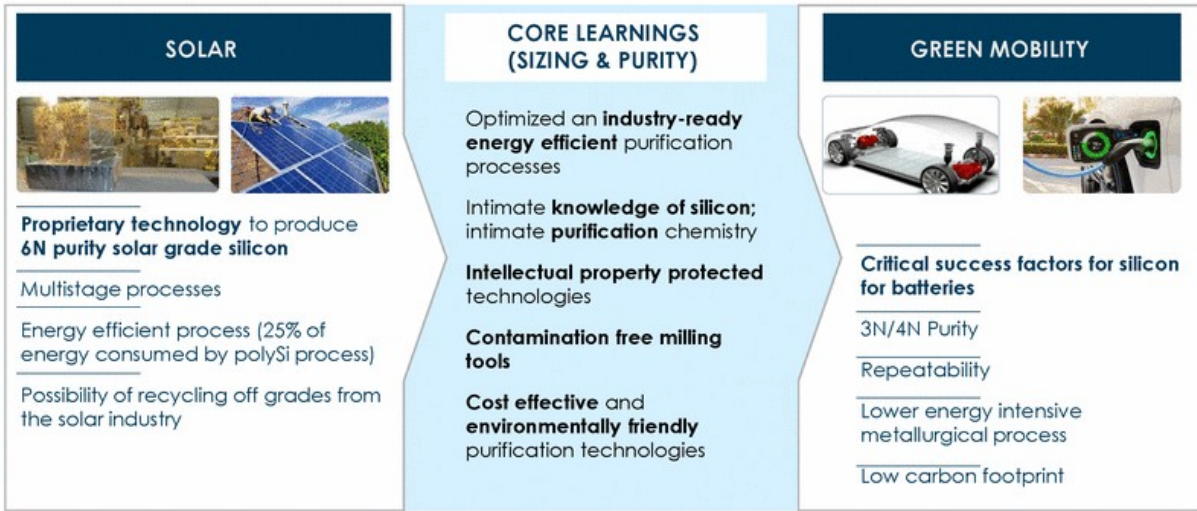


## 2

## INNOVATION WILL CONTRIBUTE TO THE EXPANSION OF OUR MARGINS THROUGH THE CYCLE

- **Evolving product specifications to meet customer needs**  
*Sizing, consistency, purity requirements*
- **Innovation enabling emerging trends**  
*Energy transition, EV mobility, decarbonization, IoT*
- **Core R&D placed globally**  
*100+ dedicated personnel focused on:*
  - (i) customer solutioning,*
  - (ii) continuous plant improvements,*
  - (iii) transition to low carbon production (charcoal), and*
  - (iv) new markets, next generation (i.e., solar, batteries)*

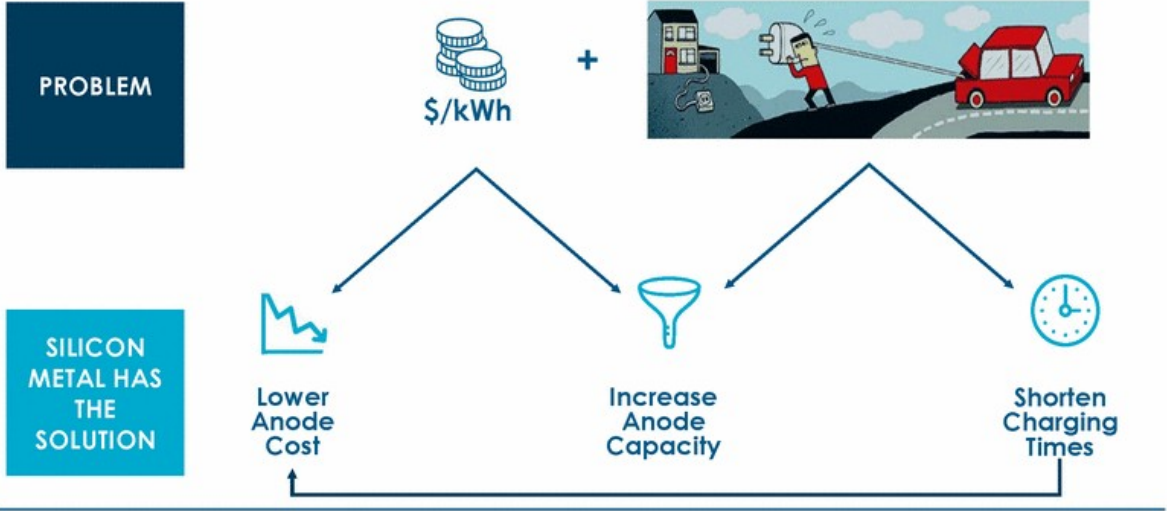






# 2

## SILICON METAL OFFERS A BREAK THROUGH SOLUTION TO LITHIUM ION BATTERIES



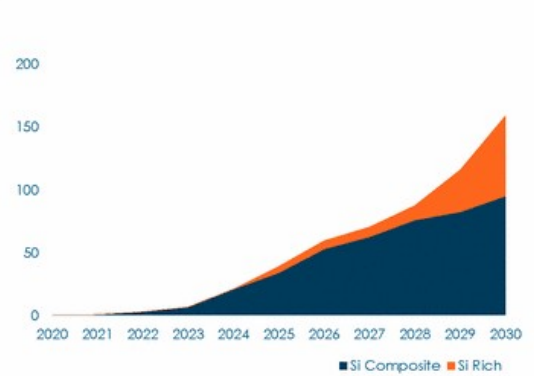
# 2

## SILICON IN THE BATTERY ANODE: WELL POSITIONED TO EMERGE AS THE SOLUTION THAT ACCELERATES EV TRANSITION

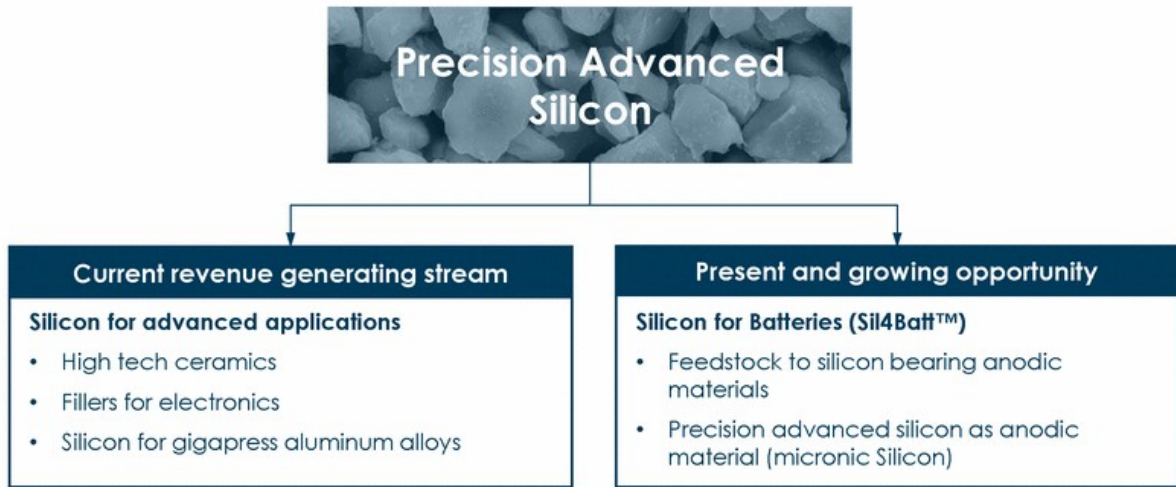
Silicon content % in battery anode



Silicon for batteries demand<sup>1</sup> (kt per annum)



Note: 1) Excl China (Source: F3 – April 2022)

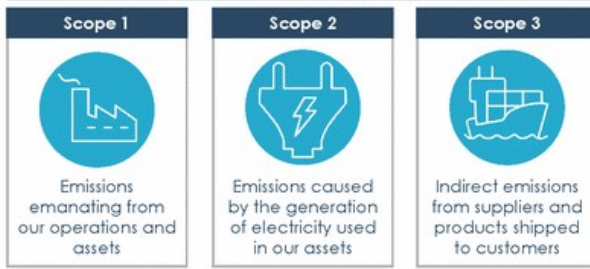




# 3

## SCRUTINIZING THE VALUE CHAIN TO DRIVE ENVIRONMENTAL AND SUSTAINABILITY TARGETS AND EXECUTE OUR GOALS

### Scope 1-2-3 emissions



**Direct**

**Indirect**

**Indirect**

Total CO<sub>2</sub> emissions to be compensated for, according to Phase IV EU-ETS rules

Total CO<sub>2</sub> emissions to be reported as from 2026

### Mitigation mapping

Lever	Emissions Classification	Emissions type
KTM energy efficiency	Scope 2	Indirect
KTM raw materials	Scope 1	Direct
CO2 free PPAs	Scope 2	Indirect
Charcoal consumption	Scope 1	Direct
Heat recovery (ORC)	Scope 2	Indirect
Supply Chain Working Group recommendations	Scope 3	Indirect
Supply Chain Working Group recommendations	Scope 3	Indirect

# 3

## FOUR PRIMARY LEVERS TO LOWER CO2 EMISSIONS



### Key Technical Metrics

Energy efficiency and raw materials yields driven. **Pursue and lock in methodology** in all plants  
Significant **OpEx savings** and very **low CapEx intensity**



### CO2 free and renewable PPAs

High potential to very **efficiently decrease indirect emissions**  
**Solar, wind and nuclear PPAs** are considered



### Charcoal consumption

Capitalizing on our experience  
**Supervising up to 100 ktpa charcoal production** in Southern Africa  
Operating **14 ktpa high yield charcoal plant**



### Heat Recovery

**Reducing energy specific consumption by >10%**

**Two phased** approach

Industrial development in Europe prior to **implementation in high indirect emissions countries**



Q&A

---

A blue-tinted photograph of two people in business attire sitting at a table, looking at documents. A white rectangular box is overlaid in the center of the image, containing the text 'CUSTOMER VALUE PROPOSITION'.

## CUSTOMER VALUE PROPOSITION

---



# OUR COMPETITIVE ADVANTAGE IS OUR UNRIVALLED ABILITY TO SERVICE CUSTOMERS



Providing local sourcing, security of supply & technical excellence are our top strengths

Share of demand distribution among local production & imports



**Proximity to market** allowing for **flexibility and localization of supply chain**.



Portfolio of assets with product cross-capabilities **provide customers with security of supply**



**Technical expertise** to support customers requests for tight specifications and breadth of products



**Long dated history with customers** as an established player, trusted partner, and with **relationships** expected to remain

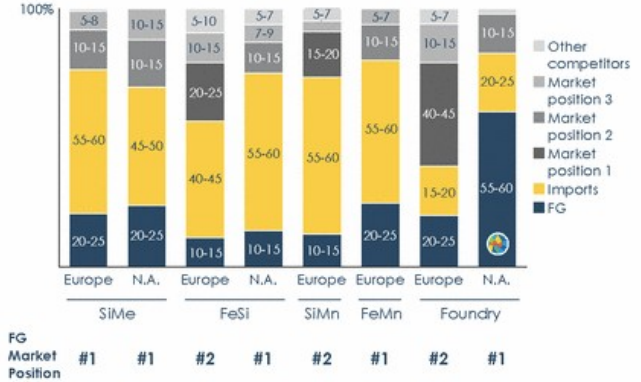


**Sales coverage** across North & South America, Europe, Middle East, South Africa and East Asia



Committed to **consistent improvements in ESG (decarbonization)**

Note: USA scope for Market Position in NA | Source: MeltExpert, CRU





## SILICON METAL

# WE HAVE A MARKET LEADERSHIP POSITION IN SILICON METAL

## Market position



Global demand (ex. China): 1,692kt

Ferroglobe Capacity: ~275-350kt

#1 merchant producer, in the world (ex. China)

#1 in North America (~80% capacity share)

#1 in Europe (~40% capacity share)

Sole producer in Africa

## Performance acceleration



	2020	2021	Q1-22
Shipments (Kmt)	207	254	56
Sales (\$M)	462	638	313
Adj. EBITDA (\$M)	27	72	152
Adj. EBITDA Margin	6%	11%	49%

## Sales contribution (Q1-22)

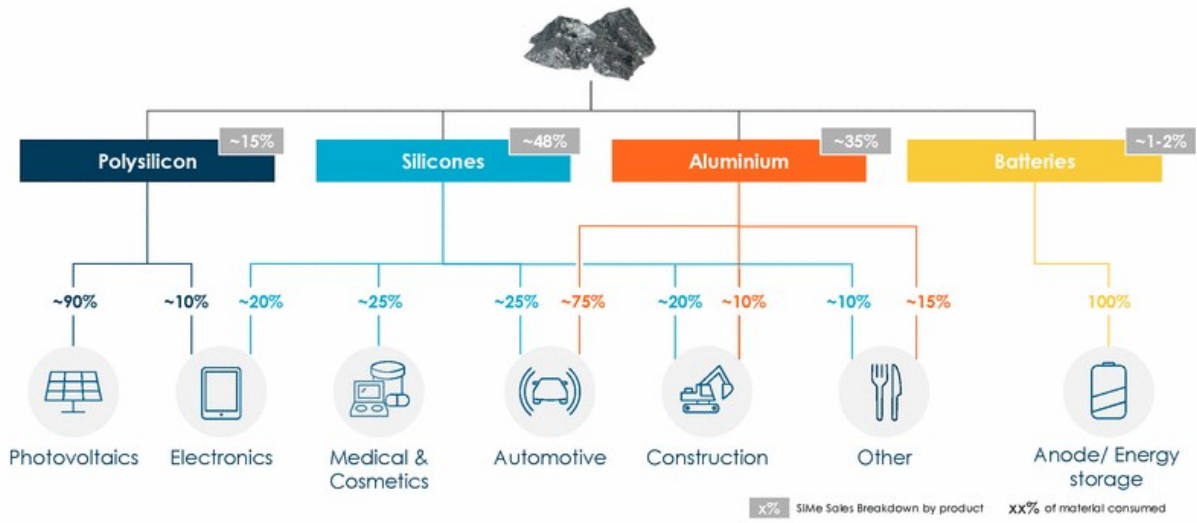


## Diversified end applications

- Silicon metal is critical for key consumer and industrial products
- Vital input to energy transition — solar cells, windmill blades, EV car components, lithium-ion batteries, charging stations, etc.



# SILICON METAL PROVIDES EXPOSURE ACROSS ATTRACTIVE DIVERSIFIED END MARKETS



# OUR SILICON METAL PRODUCTION FOOTPRINT CAN UNIQUELY SERVICE CUSTOMERS GLOBALLY ...



Incl. JV<sup>1</sup>

Plants	Countries
12	5
Capacity	
US	60-85 kt
Canada	25 kt
Spain	29-40 kt
France	112-140kt
South Africa	48-60 kt

- Ability to **quickly and cost effectively turn on** new capacity (i.e., Selma, Polokwane)
- **Swingable capability:** Optionality to convert capacity (FeSi ↔ SiMe)

Note: (1) Reflects 51% of joint venture interests in the U.S. and Canada

# ... AND ENABLES US TO OFFER CUSTOMERS LARGER OPTIONS AND SUPPLY SECURITY



## CUSTOMER NEEDS

- ✓ **Broad offering:** grades, sizing, specification and purities across all ranges of applications

---

- ✓ **Supply security:** diverse asset portfolio, value chain integration, in-region production (proximity)

---

- ✓ **Trusted expertise and consistent quality**

---

- ✓ **Decades of longstanding relationships and partnerships** with growth with leading customers

---

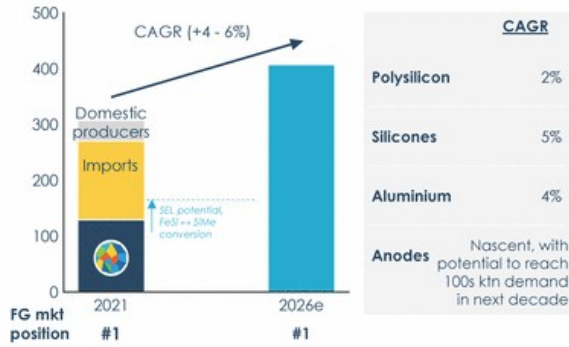
- ✓ **Commitment towards consistent improvements in sustainability / decarbonization**

# CONTINUED GROWTH IS SUPPORTED BY STRONG DEMAND FUNDAMENTALS IN STRATEGIC VALUE CHAINS ...

## SiMe - North America



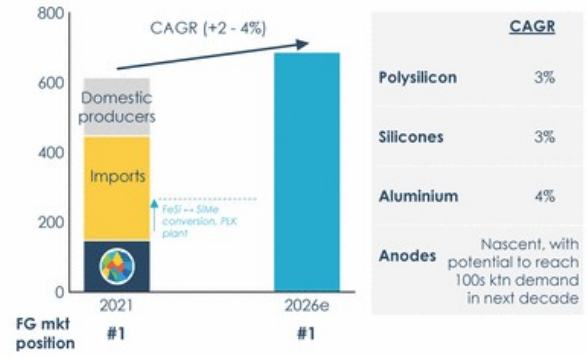
Consumption evolution (in ktns)



## SiMe - Europe



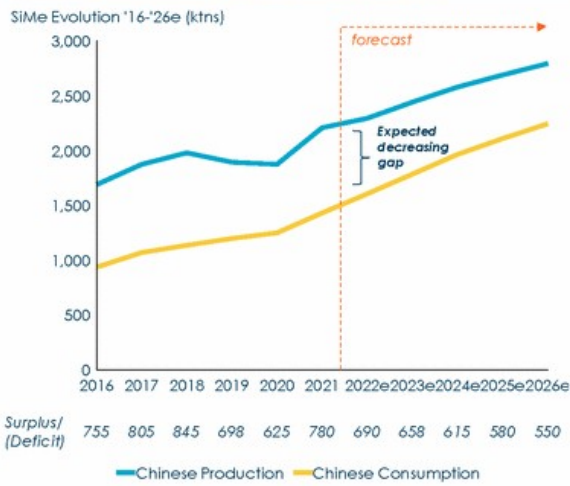
Consumption evolution (in ktns)



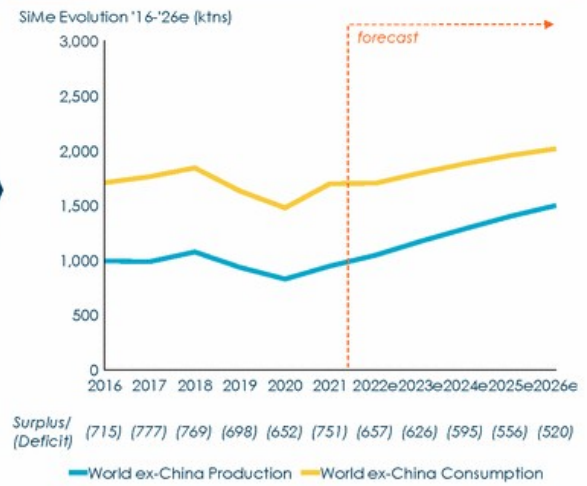
Note: Approximate figures calculated based on Ferroglobe market assumptions and CRU estimates | Source: CRU

# ...WHILE THE GLOBAL MARKET BALANCED, IT IS EXPECTED TO BE IMPACTED BY DIMINISHING CHINESE EXPORTS

## China consumption growth to reduce exports



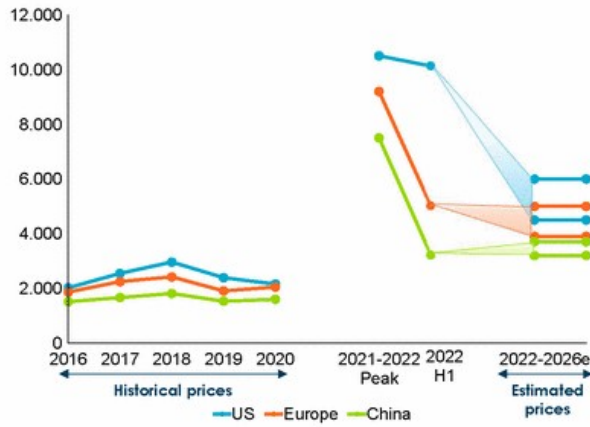
## Western world with less available Chinese material





# NEW PRICING ENVIRONMENT FOR SILICON METAL DRIVEN BY MEGATRENDS AND STRUCTURAL INDUSTRY CHANGES

SiMe price (\$/t) evolution per region



- **Strong demand fundamentals worldwide:** from siloxane and polysilicon, in Asia, to aluminum industry tailwinds, in Europe, driven by transition to EVs or to the use in silicon-rich anodes in batteries
- **Increased costs and volatility in key inputs** (energy, coal, CO2 pricing) and **limited capacity coming online**
- **Reduction of Chinese exports** on strong domestic demand further backed by **customers rethinking procurement strategies:** re-shoring (solar), reducing dependence and quality issues,
- **Growing emphasis on decarbonization,** allowing end customers to scrutinize the supply chain

Source: CRU, Ferroglobe Insights



## **SILICON BASED ALLOYS**

---

# SILICON BASED ALLOYS OFFERING POSITIONS US AMONG MARKET LEADERS ACROSS PRODUCTS AND GEOGRAPHIES

## Market position



Global demand (ex. China): 3,163kt

Ferroglobe FeSi Capacity: ~345-455kt

#1 in North America and #2 in Europe for FeSi

#1 in North America (Nodulizers & Inoculants)

#1 in Europe (Inoculants)

#2 in Europe (Nodulizers)

#1 in India (Mold Powder)

## Recent performance



	2020	2021	Q1-22
Shipments (Kmt)	200	243	58
Sales (\$M)	303	500	212
Adj. EBITDA (\$M)	12	81	78
Adj. EBITDA Margin	4%	16%	37%

## Capacity by region



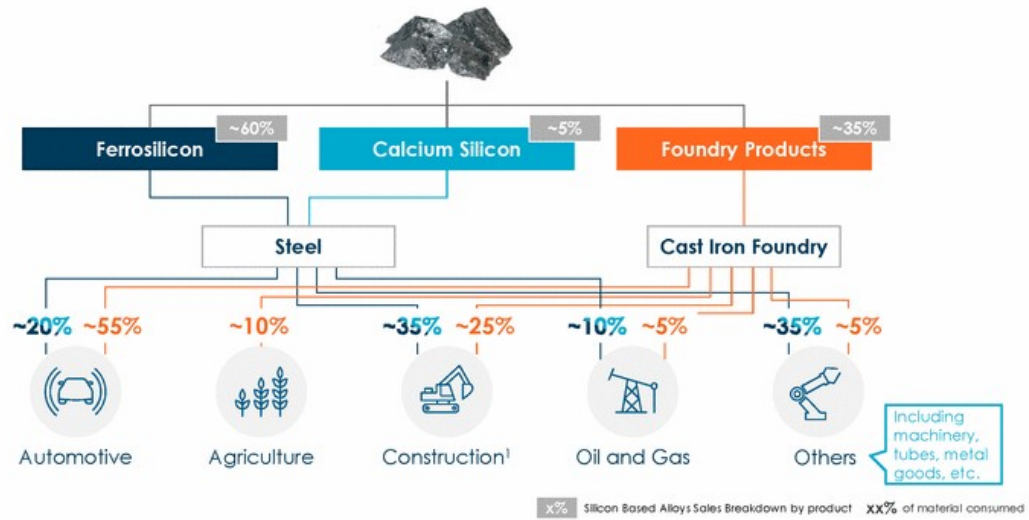
## Diversified end applications

- Ferrosilicon consists of standard grade and specialty grades such as high purity, low aluminum, low carbon
- Foundry includes nodulizers, inoculants, and mold powder

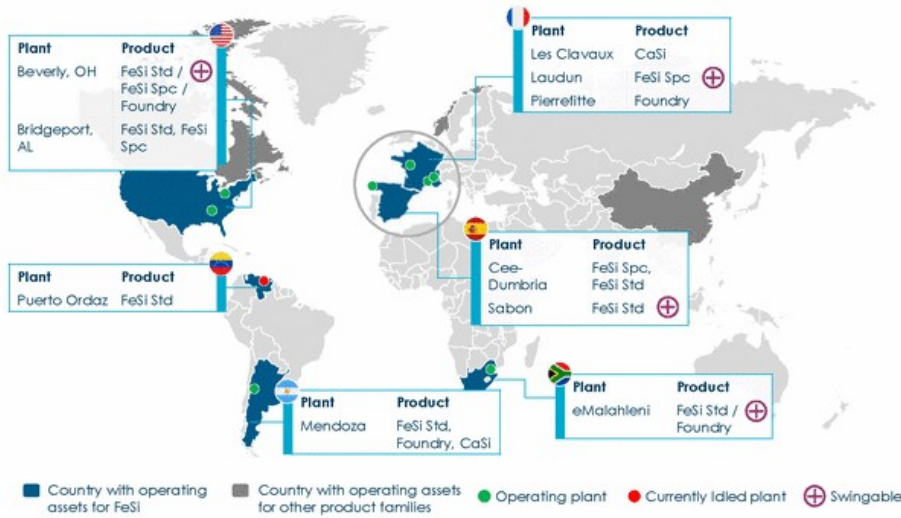
## Customers



**SILICON BASED ALLOYS ARE PRIMARILY SOLD TO THE STEEL INDUSTRY, AND OFFER EXPOSURE TO ATTRACTIVE END MARKETS**



# OUR GLOBAL SILICON BASED ALLOYS PRODUCTION PROVIDES OPTIONALITY AND FLEXIBILITY...



Plants	Countries
10	6
Capacity	
US	70-105 kt
Argentina	25 kt
Spain	63-80 kt
France	45-85 kt
South Africa	48-65 kt
Venezuela	95 kt
<ul style="list-style-type: none"> <li>• <b>Swingable capability:</b> Optionality to convert capacity (FeSi ↔ SiMe)</li> <li>• <b>Foundry presence at core sites</b> value adding FeSi production, increasing production efficiency and reducing waste</li> </ul>	

## ... WHICH ALLOWS TO DELIVER ACROSS CUSTOMER NEEDS



### CUSTOMER NEEDS

- ✓ **Tailored offering with track record for innovation** with 300+ SKUs (FeSiMg, Inoculants & Other)
- ✓ **Supply security:** portfolio of assets with ability to pivot production, domestic in-region production
- ✓ **Commitment to consistent improvement in decarbonization**
- ✓ **Proactive evolution to support green steel**
- ✓ **Longstanding relationships** and partnerships with customers
- ✓ **One-stop shop for steel players:** ability to serve Mn and Si across product lines (SiMn, FeMn, FeSi)

# GREATER FOCUS ON HIGHER VALUE-ADDED SPECIALTY PRODUCTS AND TAILORING TO MARKET DEMANDS



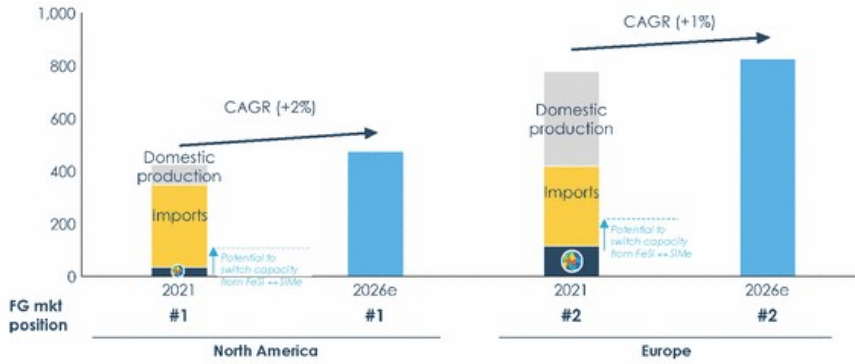
Note: (1) % FG sales breakdown

# FERROSILICON DEMAND EXPECTED TO KEEP MARGINALLY GROWING IN THE MID TERM

## Ferrosilicon forecasted demand evolution per region



Consumption evolution (in ktns)



Global and regional **steel industries growth expected**

**Our core markets are North America and Europe** –net importers of Ferrosilicon

**Ability to swing SiMe ↔ FeSi output** on incentives on a per point of Si basis, on the back of a strong SiMe market, contributes to more stable unit economics in FeSi

Note: Approximate figures calculated based on Ferrolobe market assumptions and CRU estimates | Source: CRU

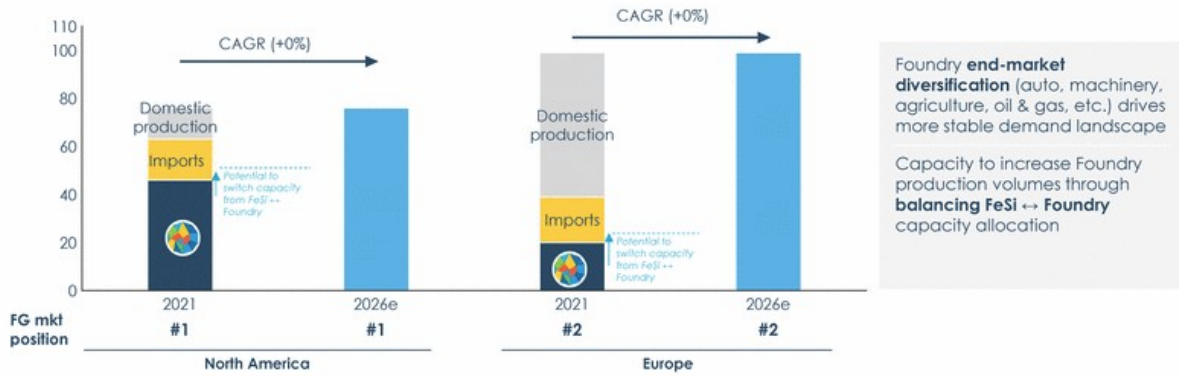


# WHILE OUTLOOK FOR FOUNDRY DEMAND IS EXPECTED STABLE

## Foundry forecasted demand evolution per region

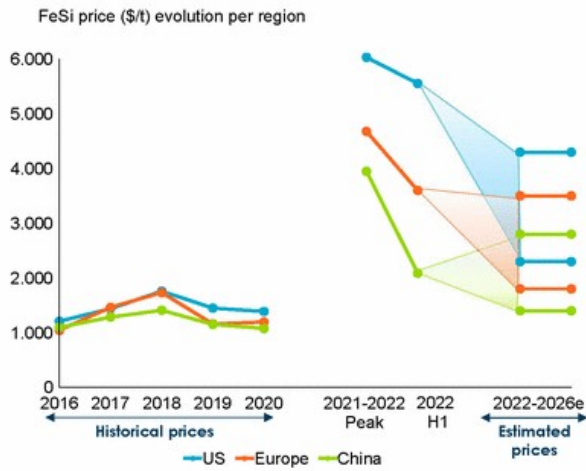


Consumption evolution (in ktns)



Note: Approximate figures calculated based on Ferroglobe market assumptions and CRU estimates | Source: CRU

# PRICING ENVIRONMENT TO REMAIN ABOVE HISTORICAL LEVELS



- **Infrastructure investments driving steel demand** and sustaining steel prices, enabling pass-through
- **Chinese reforms resulting in fewer steel exports** drive rest of world steel production higher
- **Chinese export tax** on Ferrosilicon dampening its export activity
- Near-term (and potential longer term) **impact of Russia-Ukraine conflict in supply of Ferrosilicon**
- **Growing awareness** around supply footprint impact (decarbonization), and reducing import dependence
- Increased **demand shift towards specialty grades**

Source: CRU, Ferrolobe Insights



## **MANGANESE BASED ALLOYS**

---

# MANGANESE ALLOYS DIVISION IS ALSO AMONG MARKET LEADERS



## Market position



Global Mn Alloys Production: 24,170kt

Ferroglobe Mn Alloys Capacity: ~600kt

#2 in Europe

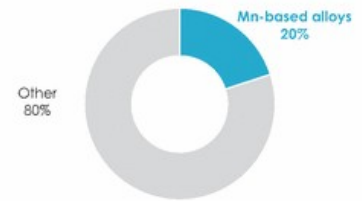
Top 5 in Western World

## Performance acceleration



	2020	2021	Q1-22
Shipments (Ktn)	262	314	75
Sales (\$M)	268	469	145
Adj. EBITDA (\$M)	13	70	20
Adj. EBITDA Margin	5%	15%	14%

## Sales contribution (Q1-22)



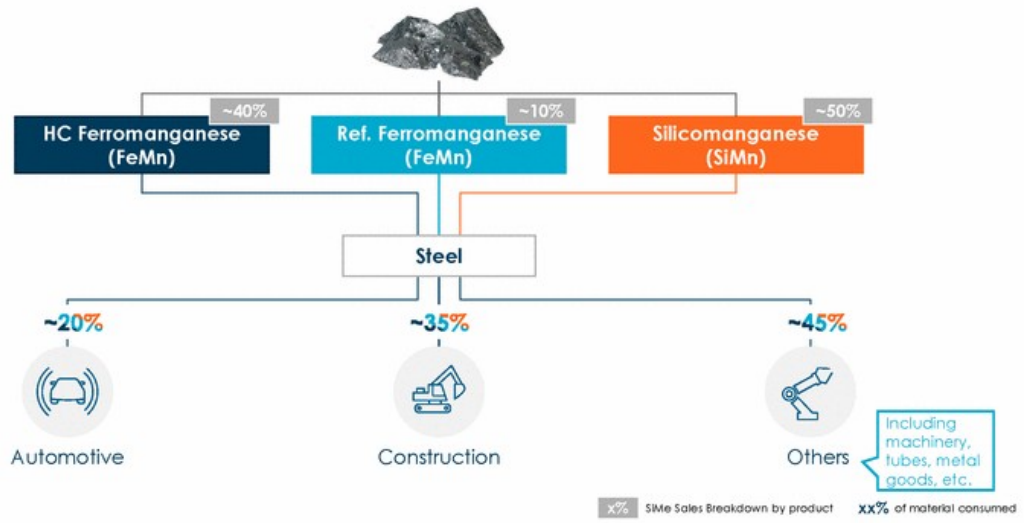
## Diversified end applications

- Rebars, flat steel, stainless steel and other specialty steels are example of applications that use our product offering in Manganese alloys
- End industries include construction, automotive, machinery, tubes and metal goods

### Customers

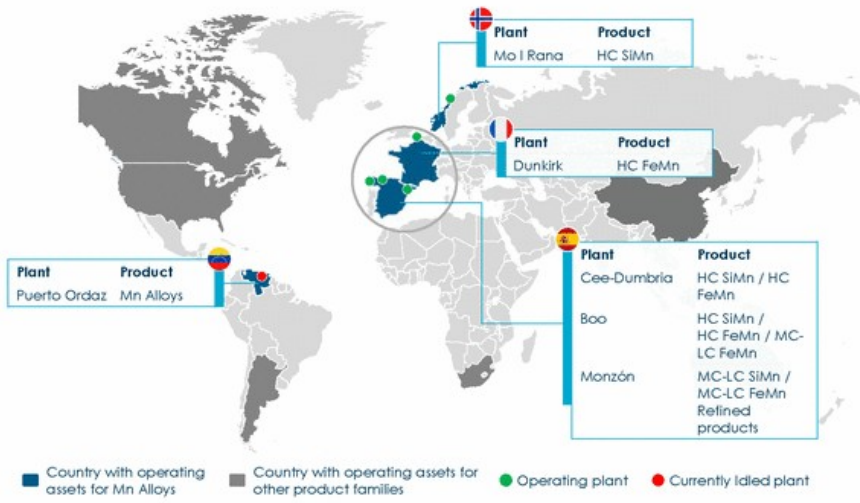


**PRODUCT OFFERING SOLD INTO THE STEEL INDUSTRY OFFERS EXPOSURE TO ATTRACTIVE END MARKETS**



Source: Euroferm

# MANGANESE ALLOYS PRODUCTION FOOTPRINT IS CONCENTRATED IN EUROPE



Plants	Countries
6	4
Capacity	
US	-
Canada	-
Spain	308 kt
France	140 kt
Norway	115 kt
Venezuela	35 kt

- Mainly a European customer base, **focused on ESG and supply chain transparency**,
- **Assets back each other up** on cross-product capabilities

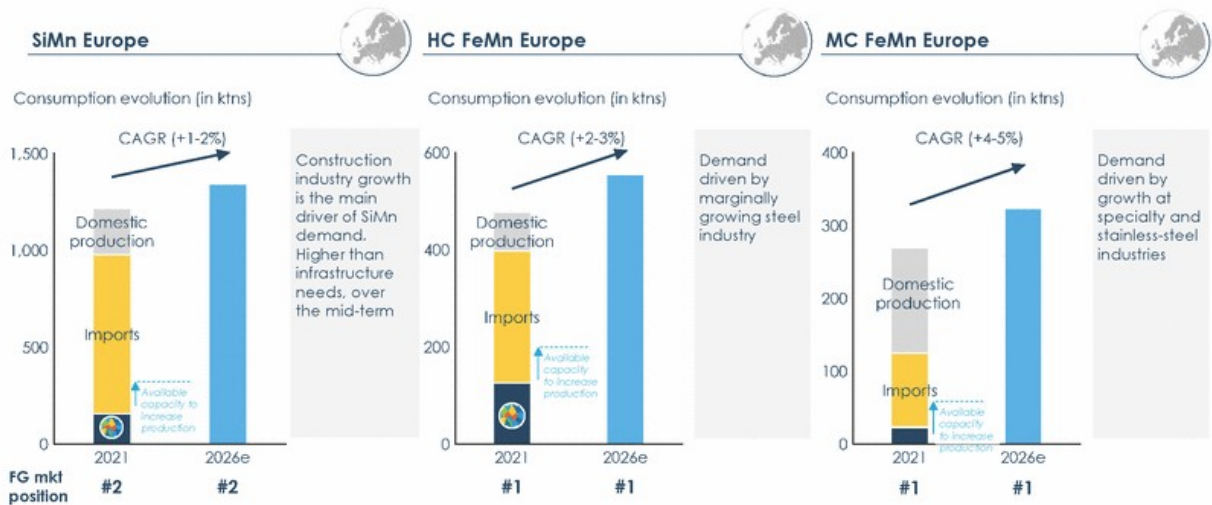
# THE PORTFOLIO PROVIDES UNPARALLELED ABILITY TO SERVE CUSTOMERS



## CUSTOMER NEEDS

- ✓ **Supply security: portfolio of assets with ability to increase production**, domestic in-region production
- ✓ **Technical expertise** supports broad grade offering
- ✓ Commitment to **consistent improvement in decarbonization** trends
- ✓ **Ability to support green steel**
- ✓ **Longstanding relationships** and partnerships with customers
- ✓ **One-stop shop for steel players: ability to serve Mn and Si-alloys** across product lines (SiMn, FeMn, FeSi)

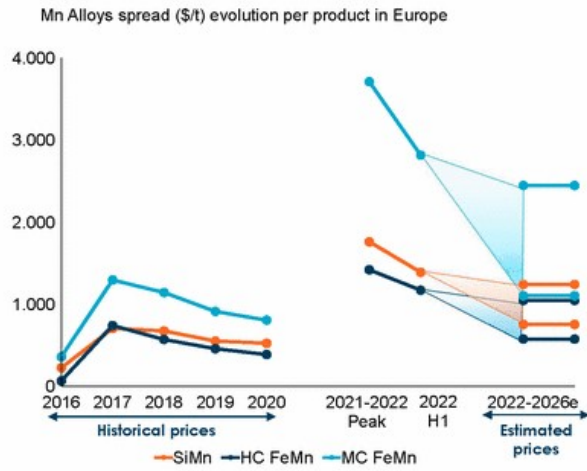
# MANGANESE BASED ALLOYS DEMAND EXPECTED TO MARGINALLY GROW IN THE NEAR TERM ...



Source: CRU estimates of market demand and imports



## ... WITH PRODUCT SPREADS RANGE EXPECTED ABOVE HISTORICAL AVERAGE



- **Steel demand** near-all time historical highs
- **Chinese reforms** resulting in fewer steel exports drive rest of world steel production higher
- Near-term (and potential longer term) **impact of Russia-Ukraine conflict in supply of SiMn**
- **Europe market leading awareness** on supply footprint impact and green steel
- **Ore price outlook stable with a slight downward trend** driven by capacity additions<sup>1</sup>

Note: (1) According to CRU | Source: CRU, Ferroglobe Insights

## IN CONCLUSION, THE BUSINESS HAS AN EXCELLENT STRATEGIC POSITION FOR THE FUTURE



- We are a **leading Silicon Metal & Ferroalloy producer with a global portfolio**, and leadership, in each major geography
- Our **actions reinforce the company's ability to grow and succeed going forward**, in a market context where supply from traditional sources (Russia, Ukraine, China) are at risk
- Several megatrends underline the **need for our products across strategic supply chains**:
  - SiMe to enable the energy transition; supporting solar technologies at a global scale, the opportunity in silicon-rich anodes or the increased use of aluminum in the automotive industry...
  - ... to FeSi, Manganese and Foundry products needed for the machinery and construction that sustain the next wave of investments into infrastructure, manufacturing, agriculture or oil & gas, among others
- Other **global dynamics that reinforce our competitive position** include:
  - Global dynamics towards reshoring, favoring supply chain flexibility and security of supply for which we are positioned with a portfolio of assets that back each other up and have available capacity to respond to market needs
  - The push towards sustainability, responsible sourcing and supply chain traceability is our advantage
- We have embarked in a program for **commercial excellence focusing our portfolio on value added products**, and maintaining discipline in the markets, developments and opportunities we pursue

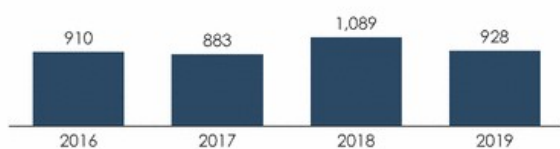
A background image showing two people in blue shirts looking at documents on a table. The image is overlaid with a semi-transparent blue filter. A white rectangular box is centered horizontally, containing the text 'FINANCIAL PERFORMANCE' in blue, bold, uppercase letters.

## FINANCIAL PERFORMANCE

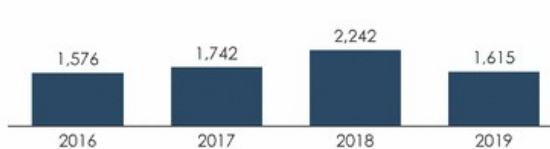
---

## OUR HISTORICAL PERFORMANCE REFLECTED THE NEED TO ADDRESS VOLATILITY AND REINFORCED THE CASE FOR CHANGE

Shipments (tons)



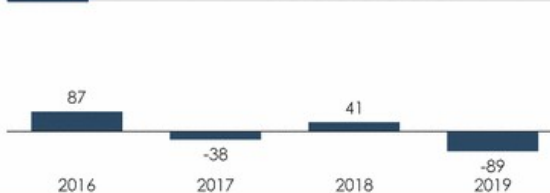
Revenue (\$M)



Adjusted EBITDA (\$M) and Margin (%)



Net Cash Flow (\$M)



## IMPROVED PERFORMANCE DESPITE THE CHALLENGES IMPOSED BY THE PANDEMIC AND ENERGY CRISIS

	Full Year 2019	Full Year 2020	Full Year 2021
Shipments ('000)	927,577	669,149	811,196
Sales (\$m)	\$1,615	\$1,144	\$1,779
Adj. EBITDA (\$m)	-\$29.2	\$32.5	\$186.6
Adj. EBITDA Margin (%)	-1.8%	3%	10.0%
Net Cash Flow (\$m)	(\$89)	\$9	(\$15)

### Results









- Improvement in 2020 vs. 2019 despite significant impact from the pandemic
- 2021 adversely impacted by fixed price silicon metal contracts and high cost of energy in Spain

### Actions






- Cross functional coordination and proactive actions driving results
- Production to market demand vs. stocks
- Further supported by cost savings from the turnaround plan (commercial excellence, KTM, footprint optimization)

## DESPITE THE IMPROVEMENT IN 2021, FINANCIAL RESULTS AND CASH WERE CONSTRAINED DUE TO ONE-OFF ITEMS

One-off factors	 CO <sub>2</sub>	 Operational restructuring costs	 Refinancing related costs	 Refinancing equity payments	 Operational restarts/disruptions	 Energy costs (Primarily Spain)	Total
P&L impact (\$mm)	19	27	44	52	16	34	192
Cash impact (\$mm)	44	2	44	0	16	34	140

## STEP-CHANGE IN PERFORMANCE COMMENCING Q1-2022

	Q1-22	Q/Q Change		Q1-22	Q/Q Change
<b>Sales (\$mm)</b> 	\$715	+26%	<b>Net Income (\$mm)</b> 	\$151	201%
<b>Adj. EBITDA (\$mm)</b> 	\$241	+182%	<b>Net Cash Flow (\$mm)</b> →→→	\$59	175%
<b>Adj. EBITDA Margin (%)</b> 	34%	+119%	<b>Net Debt (\$mm)</b> 	\$343	-\$55mm

## CREATING A MORE RESILIENT FERROGLOBE

### Volumes



#### Right-sizing asset footprint

- produce to order and avoid having to build inventory
- Shift production capacity towards higher margin products (7% in SiMe and 4% in Mn alloy)

#### Improvement in forecasting capabilities

- new market intelligence group
- Detailed scenario planning and analytics to evaluate trade-offs

### Costs



#### Reduction of corporate and overhead costs

- lowered by ~30%

#### Reduction of operating costs due to continuous plant improvement (KTM) initiatives

- 2-3% reduction in overall costs since 2019; helping offset inflationary headwinds
- Introduction of new raw materials and improved purchasing through centralized procurement
- Improved fixed cost absorption

### Margins



#### Commercial Excellence

- Renewed way of operating
- Training the workforce to focus on margins and creating the backbone to become a data driven company

#### Pre-approval process

- Coupling commercial and financial discipline early into the decision-making process



## STEADY OPERATING COST IMPROVEMENT

		2016	Q1-22	
Silicon Metal	Variable Costs	~70%	~75%	<p><b>Variable Costs:</b></p> <ul style="list-style-type: none"> <li>• Currently elevated due to high energy costs and inflationary impact on raw materials</li> <li>• Expected to ease in 2023</li> </ul> <p><b>Fixed Costs:</b></p> <ul style="list-style-type: none"> <li>• Increased fixed absorption following footprint optimization</li> <li>• Reduction in plant level and corporate overheads</li> </ul>
	Fixed Costs	~30%	~25%	
Silicon Based Alloys	Variable Costs	67%	72%	
	Fixed Costs	33%	28%	
Mn-Based Alloys	Variable Costs	76%	76%	
	Fixed Costs	24%	24%	

## ACCELERATION OF CASH FLOW GENERATION

### Key drivers

<b>Pricing</b>	<ul style="list-style-type: none"> <li>+ Reset of silicon metal contracts in 2022</li> <li>+ Positive pricing impact stemming from Russia/Ukraine conflict</li> </ul>
<b>Volume</b>	<ul style="list-style-type: none"> <li>+ Capacity restarts (SiMe, Mn-Alloys)</li> <li>+ Shift towards specialty mix</li> </ul>
<b>Costs</b>	<ul style="list-style-type: none"> <li>+ Continued execution of turnaround plan</li> <li>- Inflationary pressure (energy, inputs)</li> </ul>
<b>CapEx</b>	<ul style="list-style-type: none"> <li>+ Assurance of operations and increased efficiency</li> <li>- Return to historical levels</li> </ul>
<b>Working Capital</b>	<ul style="list-style-type: none"> <li>+ Improved tracking and planning</li> <li>+ Looking past inventories; focus on A/R and A/P</li> </ul>

### Strengthen balance sheet

Lower cost of debt

Reduction of gross debt

## KEY PILLARS OF OUR FINANCIAL POLICY

### Liquidity

- Liquidity requirements of company to run business is \$130 - \$150 million given current operating footprint and inflationary cost environment
- Through the cycle average is \$90 - \$110 million

### Leverage

- Focus on gross debt reduction versus relative leverage ratios
- Target gross debt of ~\$200 million (subject to board approval)

### Dividend

- Current capital structure restricts dividends
- Potential dividend policy in the future expected to be subject to certain conditions (i.e., gross debt target being reached)<sup>1</sup>

## CAPITAL STRUCTURE SUMMARY AND NEAR-TERM CASH PRIORITIES



	(\$'000)	3/31/2022		
<b>Bank borrowings</b>	PGE (French govt loan)	5,535	<b>Asset Based Loan</b>	<ul style="list-style-type: none"> <li>Closed on June 30<sup>th</sup>, 2022</li> <li>\$100 million facility; \$0 drawn at closing</li> <li>Pricing: SOFR + 150-175 bps</li> <li>Provides Incremental liquidity</li> </ul>
		<b>5,535</b>		
<b>Finance leases</b>	Other finance leases	407		
		<b>407</b>		
<b>Debt instruments</b>	9 3/8% Senior Notes	351,520	<b>9% Super Senior Notes</b>	<ul style="list-style-type: none"> <li>Redeemable at par before Oct 2022</li> <li>Launched redemption process on July 11<sup>th</sup></li> <li>Expected redemption on July 21<sup>st</sup></li> </ul>
	9% Super Senior Notes	60,000		
	Debt issuance costs	(6,566)		
	Accrued coupon interest	6,382		
		<b>411,336</b>		
<b>Other financial liabilities</b>	Reindus loan (Spanish govt)	61,505	<b>9 3/8% Senior Notes</b>	<ul style="list-style-type: none"> <li>Open market repurchases in June 2022 (approximately \$19 million)</li> </ul>
	SEPI (Spanish govt)	34,072		
	Canadian govt loan	5,238		
		<b>100,815</b>		
	<b>Total Gross Debt</b>	<b>518,093</b>		

Note:

1 Excludes \$100mm asset-based loan which closed on June 30, 2022

## FINANCIAL TARGETS SET TO ENSURE STRONG FINANCIAL PROFILE THROUGH THE CYCLE



	Historical Range (2016-2021)	Cycle Average Target	
<b>EBITDA Margin (%)</b>	-15% – +9%	20%	> Disciplined commercial strategy coupled continuous cost cutting efforts to support higher margins through the cycle
<b>Working Capital as % of Sales</b>	16% – 30%	21%	> Firm targets for inventory levels, A/P and A/R New processes in place
<b>Gross Debt (\$mm)</b>	\$473 – \$645	\$200 <sup>1</sup>	> Prioritization on debt reduction and improvement in overall cost of capital

Note:  
1 Subject to Board Approval

A blue-tinted photograph of two people in business attire sitting at a table, looking at documents. One person is pointing at a document with a pen. A white rectangular box is overlaid on the image, containing the text 'CLOSING REMARKS'.

## CLOSING REMARKS

---

## STRUCTURAL CHANGE IN HOW WE OPERATE

- Our products are **essential** and go into **hundreds of consumer and industrial end markets**
- **Balanced portfolio** providing exposure to stable growth end markets (household consumer products) and fast growing end markets (solar, batteries)
- Our products cannot be replaced – **no substitutes**
- Strong focus on **people, culture, and communication** to deliver our transformation
- 100+ year history and **market leadership** across all product categories
- Longstanding **relationships with customers** – ability to offer consistency, reliability, quality and high level of service
- **Unique asset footprint** well positioned to benefit from emerging trends
- **Ownership of high quality inputs** and access to **competitive energy costs (incl. PPA)**
- Track record of **innovation** to meet customers evolving needs

## STRUCTURAL CHANGE IN OUR OPERATING LANDSCAPE

- **Structural change within China** present attractive opportunity for Ferroglobe
- Supply-demand tightness to continue in the near-term **supporting a new price floor**
- **High barriers to entry** (costs, permits, access to cheap power and raw materials, technical know-how) limit risk of new capacity coming on quickly
- **Customer procurement criteria shifting** – emphasis on security of supply, quality, ESG
- We are positioned to capitalize on this opportunity given geographic presence – **ability to serve customers locally**
- Our idled **capacity** that can be **restarted quickly and with minimal investment**



## CLEAR PATH TOWARDS VALUE CREATION

- **Structural change within the company** unlocking significant value
- Focus on **solidifying the core**: stronger market penetration, expand position on specialty products and deepen customer relationships
- Turnaround plan delivering in all areas – **revised Adjusted EBITDA impact of \$225mm** (\$180mm previously)
- Goal is to create a buffer to ensure **cash flow generation through the cycle**
- Higher pricing environment, growing demand and **higher margins** expected
- **Acceleration of cash flow**: prioritization on significant deleveraging and reinvestment in assets
- Next chapter of the company is being defined – **exciting prospects ahead**



Q&A

---

**THA  
NKS**